Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

ΑF	or the	pprox 2023 calendar year, or tax year beginning $$ J U $$ L $$, $$ $$ $$ $$ $$ 2 U $$ $$ $$ $$ $$ and $$	ending u	UN 30, 2024					
3 C	heck if oplicable	C Name of organization		D Employer identific	cation number				
	Addres	MISSOULA AREA AGENCY ON AGING, INC.]					
	Name change	-		81-0379543					
	Initial return Final return/	337 STEPHENS AVENUE	Room/suite	E Telephone number (406) 728-7682					
	termin ated	City or town, state or province, country, and ZIP or foreign postal code	City or town, state or province, country, and ZIP or foreign postal code						
	Ameno return	MISSOULA, MI 39001		H(a) Is this a group re					
	Applic tion	F Name and address of principal officer: HIDA DITHI I AND	for subordinates? Yes X No						
	pendir	SAME AS C ABOVE	H(b) Are all subordinates in	cluded? Yes No					
ΙT	ax-exe	empt status: X 501(c)(3) 501(c)() (insert no.) 4947(a)(1) c	or 527	If "No," attach a	list. See instructions				
	/ebsit			H(c) Group exemption					
		organization: X Corporation Trust Association Other	L Year	of formation: 1979 N	1 State of legal domicile; ${f MT}$				
Pa	rt I	Summary							
ا يو	1	Briefly describe the organization's mission or most significant activities: ${ m { t TO}}\ { m { t PI}}$	ROMOTE	THE INDEPE	NDENCE,				
Activities & Governance		DIGNITY AND HEALTH OF OLDER ADULTS AND TH	HOSE V	THO CARE FOR	THEM.				
er i	2	Check this box if the organization discontinued its operations or dispos	sed of more	e than 25% of its net as					
١٥	3	Number of voting members of the governing body (Part VI, line 1a)		3	14				
ဗ	4	Number of independent voting members of the governing body (Part VI, line 1b)			14				
es	5	Total number of individuals employed in calendar year 2023 (Part V, line 2a)		5	84				
ΪĘ	6	Total number of volunteers (estimate if necessary)		6	277				
뒪		Total unrelated business revenue from Part VIII, column (C), line 12			0.				
	b	Net unrelated business taxable income from Form 990-T, Part I, line 11		7b	0.				
				Prior Year	Current Year				
<u>e</u>	8	Contributions and grants (Part VIII, line 1h)		5,264,539.	5,966,442.				
er	9	Program service revenue (Part VIII, line 2g)		995,714.	1,230,324.				
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		82,519.	143,098.				
۳ ا	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0.				
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) .		6,342,772.	7,339,864.				
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		655,197.	709,104.				
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.				
se	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) .		3,372,727.	3,423,984.				
Expenses	16a	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10). Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.				
ğΙ	b	Total fundraising expenses (Part IX, column (D), line 25) 369,62	14.						
ш		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		2,115,717.	2,124,064.				
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		6,143,641.	6,257,152.				
	19	Revenue less expenses. Subtract line 18 from line 12		199,131.	1,082,712.				
Ses			Be	eginning of Current Year	End of Year				
Net Assets or Fund Balances	20	Total assets (Part X, line 16)		9,726,407.	12,257,941.				
	21	Total liabilities (Part X, line 26)		2,974,711.	4,138,639.				
		Net assets or fund balances. Subtract line 21 from line 20		6,751,696.	8,119,302.				
	rt II	Signature Block							
		lties of perjury, I declare that I have examined this return, including accompanying schedules			/ knowledge and belief, it is				
rue,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	iich preparei	has any knowledge.					
		Observations of a title and		D-t-					
Sign Here		Signature of officer		Date					
		LISA SHEPPARD, CEO							
		Type or print name and title		Data	TI DTIN				
		Print/Type preparer's name Preparer's signature		Date Check	PTIN				
Paid -		GREGORY PECK		1/22/24 self-employe					
-	arer	Firm's name JUNKERMIER, CLARK, CAMPANELLA, STEVI	ENS PO	Firm's EIN 8	1-0348775				
Use	Only	Firm's address 321 W BROADWAY, 4TH FLOOR			6 540 4440				
		MISSOULA, MT 59802		Phone no.40	6-549-4148				
Мау	the IF	RS discuss this return with the preparer shown above? See instructions			X Yes No				

THE CARING COMPANION PROGRAM MATCHES VOLUNTEERS WITH OLDER ADULT CLIENTS TO REDUCE SOCIAL ISOLATION AND LONELINESS. TWENTY-SIX (26)

40	Other program service	s (Describe on Schedule O.)
	(Expenses \$	including grants of \$

Total program service expenses 5,048,255.

) (Revenue \$

Form **990** (2023)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			١
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			3.7
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?		v	
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Λ
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		446		х
15	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b		22
15	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	13		
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
"	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	- ''		
.0	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	10		
13	complete Schedule G, Part III	19		х
20a		20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		 -
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	
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Form 990 (2023) MISSOULA AREA AGEN Part IV Checklist of Required Schedules (continued)

		_	Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		Х
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	١		Х
	Schedule K. If "No," go to line 25a	24a		Λ
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	24c		
Ч	any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	240		
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			37
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
_	instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
а	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?			
	"Yes, " complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			37
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		х	
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	33	Λ	
34	Part V, line 1	34	х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	<u> </u>		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		7.7	
Pai	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance	38	Х	
· a	Check if Schedule O contains a response or note to any line in this Part V			
	Shook is Solidadio o containo a response or note to any line in this rait v		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	

MISSOULA AREA AGENCY ON AGING, INC. Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

				Yes	No			
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,							
	filed for the calendar year ending with or within the year covered by this return	2a 8	-	7.				
_	If at least one is reported on line 2a, did the organization file all required federal employment tax return	าร?	2b	X	v			
3a			3a		Х			
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule		3b					
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a		١.		X			
	financial account in a foreign country (such as a bank account, securities account, or other financial a	ccount)?	4a		Α.			
D	If "Yes," enter the name of the foreign country	Pagusta (FRAR)						
50	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ac		50		Х			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a 5b		X			
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transactif "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c					
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the		30					
ou	any contributions that were not tax deductible as charitable contributions?		6a		х			
b	If "Yes," did the organization include with every solicitation an express statement that such contribution							
-	were not tax deductible?		6b					
7	Organizations that may receive deductible contributions under section 170(c).							
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and serv	vices provided to the payor?	7a		Х			
b	reme william to the control of the c		7b					
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was							
	to file Form 8282?		7c		Х			
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d						
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontract?	7е					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	act?	7f					
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	rm 8899 as required?	7g					
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?							
8								
	sponsoring organization have excess business holdings at any time during the year?							
9								
а			9a					
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b					
10	Section 501(c)(7) organizations. Enter:	40-						
		10a 10b	_					
ь 11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	100	-					
		11a						
b	Gross income from other sources. (Do not net amounts due or paid to other sources against	T T a	_					
~	· ·	11b						
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		12a					
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	I						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.							
а	Is the organization licensed to issue qualified health plans in more than one state?		13a					
	Note: See the instructions for additional information the organization must report on Schedule O.							
b	Enter the amount of reserves the organization is required to maintain by the states in which the							
	organization is licensed to issue qualified health plans	13b						
		13c						
14a	Did the organization receive any payments for indoor tanning services during the tax year?		14a		X			
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule		14b	<u> </u>				
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner				\ _{3,7}			
	excess parachute payment(s) during the year?		15		X			
46	If "Yes," see the instructions and file Form 4720, Schedule N.				v			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	: income?	16		X			
47	If "Yes," complete Form 4720, Schedule O.	ivition						
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any act		47					
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		17					
	n rea, complete i difficulta.							

MISSOULA AREA AGENCY ON AGING, INC. Form 990 (2023) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 14 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 14 **b** Enter the number of voting members included on line 1a, above, who are independent _____ 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? Х 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? X 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes X 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe Х on Schedule O how this was done X 13 Did the organization have a written whistleblower policy? 13 Did the organization have a written document retention and destruction policy? X 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х a The organization's CEO, Executive Director, or top management official 15a X **b** Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a

	exempt status with respect to such analyements?
Sec	ction C. Disclosure
17	List the states with which a copy of this Form 990 is required to be filed NONE
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available
	for public inspection. Indicate how you made these available. Check all that apply. Own website X Upon request Other (explain on Schedule O)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial
	statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records THE ORGANIZATION - (406) 728-7682

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's

337 STEPHENS AVENUE, MISSOULA, MT 59801

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average	(do	(C) Position (do not check more the box, unless person is				one	(D) Reportable	(E) Reportable	(F) Estimated	
	hours per week	offic		ss pe d a d				compensation from	compensation from related	amount of other	
	(list any hours for related organizations below line)	Individual trustee or director Institutional trustee		Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations	
(1) LISA SHEPPARD	40.00							110 666	•	11 010	
CHIEF EXECUTIVE OFFICER	40.00			Х				119,666.	0.	11,219.	
(2) GINNY HOLLAND	40.00			,,				101 605	0	15 000	
CHIEF FINANCIAL OFFICER	1 00			Х				101,695.	0.	15,000.	
(3) JUANITA VERO	1.00	, .						0.	100 605	0	
MEMBER	1.00	Х						0.	108,625.	0.	
(4) KRISTIN PAGE-NEI CHAIR	1.00	х		х				0.	0.	0.	
(5) GAYLE HUDGINS	1.00	25						•	<u> </u>	<u></u>	
VICE CHAIR		Х		x				0.	0.	0.	
(6) TOM WOZNIAK	1.00										
TREASURER		Х		х				0.	0.	0.	
(7) DEB LAWTON	1.00										
SECRETARY		Х		Х				0.	0.	0.	
(8) ROBERTA SMITH	1.00										
PAST CHAIR		Х						0.	0.	0.	
(9) CARYN BOHENEK	1.00								_		
MEMBER		Х						0.	0.	0.	
(10) MISSY HAIDLE	1.00								•	•	
MEMBER	1 00	Х						0.	0.	0.	
(11) JOLYNN MCDERMOTT	1.00	,,							0	0	
MEMBER	1 00	Х						0.	0.	0.	
(12) JAMES MCKAY	1.00	Х						0.	0.	0.	
MEMBER (13) KIM MCKELVEY	1.00	Λ						0.	0.	0.	
MEMBER	1.00	Х						0.	0.	0.	
(14) CYNTHIA RADEMACHER	1.00							· ·	0.	· ·	
MEMBER	1.00	х						0.	0.	0.	
(15) STUART STRAHL	1.00										
MEMBER		х						0.	0.	0.	
(16) KRISTEN JORDAN	1.00										
MEMBER		Х					L	0.	0.	0.	
										- 000	

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(A) Name and title	(B) Average hours per	(C) Position (do not check more than one box, unless person is both a officer and a director/trustee			than	h an	(D) Reportable compensation	(E) Reportable compensatio	1	(F) Estimated amount of			
	week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee B	Officer B	Key employee	Highest compensated employee		from the organization (W-2/1099-MISC/ 1099-NEC)	from related organization (W-2/1099-MIS 1099-NEC)	ns compensat			e ion ed
1b Subtotal c Total from continuation sheets to Part VI								221,361.	108,62	25.	26,219.		
d Total (add lines 1b and 1c)								221,361. ecceived more than \$100	108,62 0,000 of reportab		2	6,2	
compensation from the organization3 Did the organization list any former officer,	director trust	ee k	CEV E	emn	love	e or	· hic	nhest compensated emr	olovee on			Yes	No
line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su	uch individual										3		X
and related organizations greater than \$150Did any person listed on line 1a receive or a	accrue comper	nsati	ion f	rom	any	unr unr	elat	ted organization or indiv	idual for services		4		X
rendered to the organization? If "Yes," com Section B. Independent Contractors											5		X
Complete this table for your five highest co the organization. Report compensation for								n the organization's tax		npensa			
(A) Name and business	address	NC	ONE	<u> </u>				(B) Description of s	ervices	Co	(C ompe	s) nsation	1
2 Total number of independent contractors (i	ncludina but n	ot lir	mite	d to	tho	se lis	ster	d above) who received n	nore than				
\$100,000 of compensation from the organic	•	"				0		,	/55.		Form	990 c	2022)

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		Check if Schedule O contains a resp	onea	or note to any lir	ne in this Part VIII			
		Check if Schedule O contains a resp	onse	or note to any iii	(A)	(B)	(C)	(D)
					Total revenue	Related or exempt		Revenue excluded
						function revenue	business revenue	from tax under sections 512 - 514
6 6								36000113 3 12 - 3 14
lit ar		Federated campaigns1a						
윤일		Membership dues1b						
Contributions, Gifts, Grants and Other Similar Amounts		Fundraising events1c						
를	d	Related organizations1d						
ns,	е	Government grants (contributions) 1e	4,	755,847.				
흔	f	All other contributions, gifts, grants, and						
를 를		similar amounts not included above 1f	1,	210,595.				
g	g	Noncash contributions included in lines 1a-1f	\$					
B S	h	Total. Add lines 1a-1f			5,966,442.			
				Business Code				
g	2 a	IN-HOME SERVICES		624100	680,699.	680,699.		
اہکے	b	COMMUNITY PROGRAMS		624100	507,691.	507,691.		
Sel	C	RESOURCE CENTER		624100	41,934.	41,934.		
Program Service Revenue	d				,	,		
Pg	۵							
도	f	All other program service revenue						
	'	Total. Add lines 2a-2f		1	1,230,324.			
\dashv	3	Investment income (including dividends,			1,230,3210			
	3	- th (1) t - \			143,098.			143,098.
	4				143,030.			143,030.
	4	Income from investment of tax-exempt b						
	5	Royalties		(ii) Personal				
	_	(i) Rea	11	(II) Personal				
	6 a							
		Less: rental expenses 6b						
		Rental income or (loss)						
				T				
	7 a	Gross amount from sales of (i) Secur	ities	(ii) Other				
		assets other than inventory 7a						
	b	Less: cost or other basis						
an		and sales expenses 7b						
her Revenue	С	Gain or (loss) 7c						
Be	d	Net gain or (loss)						
her	8 a	Gross income from fundraising events (not						
₽		including \$ of						
		contributions reported on line 1c). See						
		Part IV, line 18	8a					
	b	Less: direct expenses						
		Net income or (loss) from fundraising eve						
		Gross income from gaming activities. Se						
		Part IV, line 19	- 1					
	h	Less: direct expenses						
		Net income or (loss) from gaming activiti						
		Gross sales of inventory, less returns	~ <u>~</u>	<u> </u>				
	10 a	and allowances	100					
		Less: cost of goods sold		1				
\dashv	С	Net income or (loss) from sales of invent	ory					
Sn				Business Code				
e e	11 a							
Miscellaneous Revenue	b							
Re	С							-
Ĕ		All other revenue						
		Total. Add lines 11a-11d			7 220 064	1 220 204		142 000
	12	Total revenue. See instructions			7,339,864.	⊥,⊿3∪,324.	0.	143,098.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons	se or note to any line in	this Part IX		
Do	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service	Management and	Fundraising
	· ·		expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations	700 104	700 104		
	and domestic governments. See Part IV, line 21	709,104.	709,104.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
3		247,580.	200,330.	32,411.	14,839.
_	trustees, and key employees	247,300.	200,330.	32,411.	14,039.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,514,228.	2,095,543.	271,629.	147,056.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	97,377.	53,536.	36,988.	6,853.
9	Other employee benefits	337,746.	217,740.	95,189.	24,817.
10	Payroll taxes	227,053.	140,522.	64,988.	21,543.
11	Fees for services (nonemployees):	,	,		
	Management				
		25,216.		25,216.	
b	Legal	23,500.		23,500.	
	Accounting	23,300.		23,300.	
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch O.)	321,312.	249,413.	45,559.	26,340.
12	Advertising and promotion	119,478.	85,474.		34,004.
13	Office expenses	139,794.	57,223.	60,028.	22,543.
14	Information technology	126,412.	92,687.	25,597.	8,128.
15	Royalties				
16	Occupancy	124,883.	103,377.	4,538.	16,968.
17		72,143.	35,179.	27,105.	9,859.
	Travel	, , , , , , ,	3372734	27,2001	3,0031
18	Payments of travel or entertainment expenses				
4-	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates	TC 100	40 225	0.50	C 150
22	Depreciation, depletion, and amortization	76,408.	42,395.	27,863.	6,150.
23	Insurance	40,422.	2,480.	37,942.	
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)				
а	MEALS & FOOD	830,841.	818,557.	10,129.	2,155.
b	DUES AND SUBSCRIPTIONS	129,819.	60,158.	41,802.	27,859.
c	MISCELLANEOUS	39,152.	32,834.	5,818.	500.
d	VOLUNTEER EXPENSES	31,409.	28,428.	2,981.	
		23,275.	23,275.	2,501	
e or	All other expenses	6,257,152.	5,048,255.	839,283.	369,614.
25	Total functional expenses. Add lines 1 through 24e	0,457,154.	3,040,433.	035,403.	303,014.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)			<u> </u>	
22001	n 12-21-23	·		·	Form 990 (2023)

Form 990 (2023)
Part X Balance Sheet

Га	IL A	Balance Sheet					
		Check if Schedule O contains a response or no	te to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			2,340,652.	1	1,670,470.
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net			451,933.	3	1,049,686.
	4	Accounts receivable, net		, , , , , ,	4	487,608.	
	5	Loans and other receivables from any current of				•	, , , , , , , , , , , , , , , , , , , ,
	-	trustee, key employee, creator or founder, subs					
		controlled entity or family member of any of the		5			
	6	Loans and other receivables from other disqua					
		under section 4958(f)(1)), and persons describe				6	
Ø	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
As	9	Prepaid expenses and deferred charges			1,304.	9	42,362.
		Land, buildings, and equipment: cost or other	1 1				
		basis. Complete Part VI of Schedule D	10a	2,466,569.			
	Ь	Less: accumulated depreciation	10b	1,334,203.	1,177,325.	10c	1,132,366.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line	3,352,777.	12	4,264,133.		
	13	Investments - program-related. See Part IV, line	-	13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		2,402,416.	15	3,611,316.	
	16	Total assets. Add lines 1 through 15 (must equ	9,726,407.	16	12,257,941.		
	17	Accounts payable and accrued expenses	562,295.	17	527,323.		
	18	Grants payable		18			
	19	Deferred revenue		10,000.	19		
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
S	22	Loans and other payables to any current or for					
Liabilities		trustee, key employee, creator or founder, subs					
abi		controlled entity or family member of any of the				22	
⊐	23	Secured mortgages and notes payable to unre	lated thi	rd parties		23	
	24	Unsecured notes and loans payable to unrelate	ed third	parties		24	
	25	Other liabilities (including federal income tax, page 1)	ayables	to related third			
		parties, and other liabilities not included on line	s 17-24)	. Complete Part X			
		of Schedule D			2,402,416.	25	3,611,316.
	26	Total liabilities. Add lines 17 through 25			2,974,711.	26	4,138,639.
'n		Organizations that follow FASB ASC 958, ch	eck her	e X			
čě		and complete lines 27, 28, 32, and 33.					
alar	27	Net assets without donor restrictions			5,233,586.	27	6,324,063.
Ä	28	Net assets with donor restrictions		<u></u>	1,518,110.	28	1,795,239.
Ĕ		Organizations that do not follow FASB ASC	958, che	eck here			
F		and complete lines 29 through 33.					
ts c	29	Capital stock or trust principal, or current funds	3			29	
SSe	30	Paid-in or capital surplus, or land, building, or e	quipme	nt fund		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated in			C 854 555	31	0.440.555
Se	32	Total net assets or fund balances			6,751,696.	32	8,119,302.
	33	Total liabilities and net assets/fund balances			9,726,407.	33	12,257,941.

Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,33				
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,25				
3	Revenue less expenses. Subtract line 2 from line 1	3	1,08				
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	6,75				
5	Net unrealized gains (losses) on investments	5	28	4,8	94.		
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))						
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII				Ш		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			Yes	No		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedul	e O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis			77			
b	Were the organization's financial statements audited by an independent accountant?		2b	<u> </u>			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both: Separate basis Separate basis Both consolidated and separate basis	e basis,					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X			
	If the organization changed either its oversight process or selection process during the tax year, explain on Scl	nedule O.					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the						
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		За	X			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	ired audit					

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form **990** (2023)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Name of the organization

Employer identification number

MISSOULA AREA AGENCY ON AGING, 81-0379543 TNC Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations g Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	4,066,958.	4,997,628.	5,685,828.	5,264,539.	5,966,442.	25,981,395.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	4,066,958.	4,997,628.	5,685,828.	5,264,539.	5,966,442.	25,981,395.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						25,981,395.
	ction B. Total Support		#1.0000	() 000 ((1) 0000	() 0000	<u> </u>
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 4	4,066,958.	4,997,628.	5,685,828.	5,264,539.	5,966,442.	25,981,395.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	58,747.	35,153.	39,589.	82,519.	143,098.	359,106.
_	and income from similar sources	30,747.	33,133.	39,309.	02,319.	143,090.	339,100.
9	Net income from unrelated business						
	activities, whether or not the						
40	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
44	assets (Explain in Part VI.)						26,340,501.
11	•••	ata (aga inatuusti	200)			12 5	,102,964.
12 13	Gross receipts from related activities, First 5 years. If the Form 990 is for the			fourth or fifth toy i	voor oo o pootion F	•	,102,304.
13	organization, check this box and stor			•			
Sec	etion C. Computation of Publ		rcentage				
	Public support percentage for 2023 (column (f))		14	98.64 %
15	Public support percentage from 2022					15	98.76 %
	33 1/3% support test - 2023. If the o					•	
	stop here. The organization qualifies	· ·		,		,	
b	33 1/3% support test - 2022. If the						
	and stop here. The organization qual	-					
17a	10% -facts-and-circumstances tes						
	and if the organization meets the fact	-					
	meets the facts-and-circumstances to			=			
b	10% -facts-and-circumstances tes	•					
	more, and if the organization meets the	ū				•	
	organization meets the facts-and-circ		•		•		
<u>18</u>	Private foundation. If the organization						

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	clow, picase com	piete i dit ii.j				
	endar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and	, ,	` `	<u> </u>	<u> </u>	1 ,	`,
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
J	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
4	ization's benefit and either paid to						
_	or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to						
•	the organization without charge						
	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
(Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						<u> </u>
14	First 5 years. If the Form 990 is for the	ne organization's f	first, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organizat	ion,
_	check this box and stop here						<u></u>
	ction C. Computation of Publ						
15	Public support percentage for 2023 (I	ine 8, column (f),	divided by line 13,	column (f))		15	%
	Public support percentage from 2022					16	%
Se	ction D. Computation of Inves	stment Incom	ne Percentage	•			
17	Investment income percentage for 20					17	%
18	Investment income percentage from 2	2022 Schedule A,	Part III, line 17			18	%
19a	33 1/3% support tests - 2023. If the	organization did	not check the box	on line 14, and lin	e 15 is more than	33 1/3%, and line	17 is not
	more than 33 1/3%, check this box a	nd stop here. The	e organization qual	ifies as a publicly	supported organiz	ation	
k	33 1/3% support tests - 2022. If the line 18 is not more than 33 1/3%, che	· ·			*	•	
20	Private foundation. If the organization			•		ū	

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	ฮม		
	9с		
	10a		
	10b		
4	A /Ears	~ 000	0000

Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
	_		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
0	supervised, or controlled the supporting organization.	2		<u> </u>
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	1	ш	Ь
360	tion b. All Type III Supporting Organizations		· ·	
	Did the consideration and ideas and of the constant and an article to the last deviction of the CON constant at the		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	1		
2	organization's governing documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
2	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a	_		
Ū	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction	ns).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		<u> </u>
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а				
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Sche	edule A (Form 990) 2023 MISSOULA AREA AGENCY ON	I AGI	NG, INC.	81-0379543 Page 6
Pa		ng Orga	anizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust o	n Nov. 20, 1970 (explai	n in Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus	t complet	te Sections A through	Ē
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section R. line 8, column Δ)	3		

emergency temporary reduction (see instructions).

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

5

Schedule A (Form 990) 2023

5

Enter greater of line 2 or line 3.

Income tax imposed in prior year

Distributable Amount. Subtract line 5 from line 4, unless subject to

Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2023			
а	From 2018			
b	From 2019			
С	From 2020			
d	From 2021			
е	From 2022			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2023 distributable amount			
i	Carryover from 2018 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2023 distributable amount			
С	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2023, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2019			
b	Excess from 2020			
С	Excess from 2021			
d	Excess from 2022			
е	Excess from 2023			

Schedule A (Form 990) 2023

332028 12-21-23 Schedule A (Form 990) 2023

Schedule B

Department of the Treasury

Internal Revenue Service

(Form 990)

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

MISSOULA AREA AGENCY ON AGING,

OMB No. 1545-0047

2023

Name of the organization

Organization type (check one):

Employer identification number

81-0379543

Form 990 or 990-EZ

X 501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

Special Rules

General Rule

contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

religious, charitable, etc., contributions totaling \$5,000 or more during the year ______\$ _

is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)

Name of organization Employer identification number

MISSOULA AREA AGENCY ON AGING, INC.

81-0379543

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	I space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$368,845.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	Y 7	\$ <u>1,913,521.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ 1,723,104.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	W.	\$ 750,377.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

MISSOULA AREA AGENCY ON AGING, INC.

81-0379543

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				

Name of organization Employer identification number

MISSOULA AREA AGENCY ON AGING, INC. Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations

con	m any one contributor. Complete columns (a) the pleting Part III, enter the total of exclusively religious, charted duplicate copies of Part III if additional states.	naritable, etc., contributions of \$1,000 or le	y. For organizations ess for the year. (Enter this info. once.) \$
) No. rom art I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, an	(e) Transfer of gift	Relationship of transferor to transferee
No. om rt I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee
No. om rt I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
		(e) Transfer of gift	<u> </u>
	Transferee's name, address, an	nd ZIP + 4	Relationship of transferor to transferee
No. om rt I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_ _			
	Transferee's name, address, an	(e) Transfer of gift	Relationship of transferor to transferee
	Transferee's name, address, an	nd ZIP + 4	Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization

MISSOULA AREA AGENCY ON AGING, INC. Employer identification number 81-0379543

Pa	organizations Maintaining Donor Advise organization answered "Yes" on Form 990, Part IV, line		ormilar Funds of	ACCOUNTS. Complete if the
-		(a) Donor advised	funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in v		ld in donor advised t	unds
	are the organization's property, subject to the organization's	exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor a			
	for charitable purposes and not for the benefit of the donor o			
	impermissible private benefit?			Yes No
Pa				
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).		
	Preservation of land for public use (for example, recrea	tion or education)	Preservation of a hi	storically important land area
	Protection of natural habitat		Preservation of a ce	ertified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribu	ution in the form of a	conservation easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			
С	Number of conservation easements on a certified historic stru			
d	Number of conservation easements included on line 2c acqu			
	on a historic structure listed in the National Register			2d
3	Number of conservation easements modified, transferred, rel			
	year			
4	Number of states where property subject to conservation eas	sement is located		
5	Does the organization have a written policy regarding the per	riodic monitoring, inspect	ion, handling of	
	violations, and enforcement of the conservation easements it	t holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, an	d enforcing conserv	ation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and en	forcing conservation	easements during the year
8	Does each conservation easement reported on line 2d above	•	. , , ,	
	and section 170(h)(4)(B)(ii)?			Yes
9	In Part XIII, describe how the organization reports conservation		·	
	balance sheet, and include, if applicable, the text of the footn	note to the organization's	financial statements	s that describes the
_	organization's accounting for conservation easements.			
Pa	organizations Maintaining Collections of	•	asures, or Otne	er Similar Assets.
	Complete if the organization answered "Yes" on Form			
1a	If the organization elected, as permitted under FASB ASC 95			
	of art, historical treasures, or other similar assets held for pub			erance of public
	service, provide in Part XIII the text of the footnote to its finar			
b	, .	•		
	art, historical treasures, or other similar assets held for public	exhibition, education, or	research in furthera	nce of public service,
	provide the following amounts relating to these items.			
	(i) Revenue included on Form 990, Part VIII, line 1			
2	If the organization received or held works of art, historical treat	asures, or other similar as	ssets for financial ga	in, provide
	the following amounts required to be reported under FASB A	~		
а	Revenue included on Form 990, Part VIII, line 1			
b	Assets included in Form 990, Part X			\$

Sche		A AREA AGEN				037954		age 2
Pa	t III Organizations Maintaining C						าued)	
3	Using the organization's acquisition, accession	on, and other records	s, check any of the	following that make	e significant use o	of its		
	collection items (check all that apply).							
а	Public exhibition	d		hange program				
b	Scholarly research	е	U Other					
С	Preservation for future generations							
4	Provide a description of the organization's co	llections and explain	how they further the	he organization's e	xempt purpose in	Part XIII.		
5	During the year, did the organization solicit or	receive donations o	f art, historical trea	sures, or other simi	ilar assets			_
	to be sold to raise funds rather than to be ma	intained as part of th	ne organization's co	ollection?		Yes		J No
Pai	t IV Escrow and Custodial Arrang	gements Complete	e if the organization	answered "Yes" o	n Form 990, Part	IV, line 9, or		
	reported an amount on Form 990, Par	t X, line 21.						
1a	Is the organization an agent, trustee, custodia	an, or other intermed	liary for contribution	ns or other assets r	not included			
	on Form 990, Part X?					Yes		□No
b	If "Yes," explain the arrangement in Part XIII a							
						Amoun	t	
С	Beginning balance				1c			
	Additions during the year							
	Distributions during the year							
	Ending balance							
	Did the organization include an amount on Fo					Yes		No
	If "Yes," explain the arrangement in Part XIII.				•			
_	t V Endowment Funds Complete if							
	'	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years b	ack (e) Four	years	back
1a	Beginning of year balance	1,518,110.	1,393,659.	1,478,185	. 1,261,9	03. 1	,178,	987.
	Contributions	26,203.	26,639.	128,296	 		25,	963.
	Net investment earnings, gains, and losses	250,926.	190,300.	-212,822	. 187,2	42.	56,	953.
	Grants or scholarships	,	,	,	<u> </u>			
	Other expenditures for facilities							
_	and programs		92,488.					
f	Administrative expenses		,					
g g	End of year balance	1,795,239.	1,518,110.	1,393,659	. 1,478,1	85. 1	,261,	903.
2	Provide the estimated percentage of the curr				-,,-		, ,	
	Board designated or quasi-endowment	one your one balance	%	ij) Hold do.				
b	Permanent endowment 46.8300	%						
	Term endowment 53.1700 9							
·	The percentages on lines 2a, 2b, and 2c should be contaged in the contage of the							
32	Are there endowment funds not in the posses		tion that are held a	nd administered fo	r the			
Ja	organization by:	ssion of the organiza	tion that are neid a	na administered to	1 1116	ļ	Yes	No
						2a(i)		X
	(i) Unrelated organizations?							X
L	(ii) Related organizations?							- 22
D	If "Yes" on line 3a(ii), are the related organization					3b		
Pai	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		winent iunas.					
ı al	Complete if the organization answered		Part IV line 11a 9	See Form 990 Part	X line 10			
		-		1		(a) D	le veli:	
	Description of property	(a) Cost or ot basis (investm	' '	, ,	Accumulated depreciation	(d) Boo	n value	e
1-	Land	Daoio (iiiveotiii		2,000.	acpi colation	1 2	2.0	0.0
12	LAULI	i		4,000				UU

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		132,000.		132,000.
b Buildings		2,310,581.	1,310,215.	1,000,366.
c Leasehold improvements				
d Equipment		23,988.	23,988.	0.
e Other				
Total Add lines 1a through 1e (Column (d) must equa	1.132.366.			

Schedule D (Form 990) 2023

	EA AGENCY ON A	AGING, INC.	81-0379543 Page 3
Part VII Investments - Other Securities Complete if the organization answered "Yes" of	n Form 990 Part IV line 1	1h Soo Form 990 Part V line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	end-of-vear market value
(A) E' 111111	(b) Book value	(c) Wethod of Valuation. Cost of	cha or year market value
(1) Financial derivatives (2) Closely held equity interests			
(3) Other			
(A) MUTUAL FUNDS	4,264,133.	END-OF-YEAR MARK	ET VALUE
(B)	1,201,2330		<u> </u>
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))	4,264,133.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of	n Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX Other Assets	·		
Complete if the organization answered "Yes" of	n Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
	escription		(b) Book value
(1) AGENCY FUNDS			3,611,316.
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, col.	(B))		3,611,316.
Part X Other Liabilities			
Complete if the organization answered "Yes" of	n Form 990, Part IV, line 1	1e or 11f. See Form 990, Part X, line	
1. (a) Description of liability			(b) Book value

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	AGENCY FUNDS	3,611,316.
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, line 25, col. (B))	3,611,316.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Schedule D	(Form 990) 2023	MISSOULA	AREA	AGENCY	ON	AGING,	INC.	81-0379543	Page 4
Part XI	Reconciliation of	f Revenue per	Audite	d Financial	Stat	ements Wi	ith Revenue	per Return	
	Complete if the organi	zation answered "	Yes" on F	orm 990. Part	IV. line	12a.			

	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements			1	7,652,635.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	284,894.		
b	Donated services and use of facilities	2b	27,877.		
	Recoveries of prior year grants	2c			
	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	312,771.
3	Subtract line 2e from line 1			3	7,339,864.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	7,339,864.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return plete if the organization answered "Yes" on Form 990, Part IV, line 12a

	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	6,285,029.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	27,877.		
b		2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	27,877.
3	Subtract line 2e from line 1			3	6,257,152.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
_5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	6,257,152.
Da	yt VIII Cumplemental Information				

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

MAS HAS ADOPTED INVESTMENT AND SPENDING POLICIES FOR ENDOWMENT ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING TO PROGRAMS SUPPORTED BY ITS ENDOWMENT WHILE SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT ASSETS. ENDOWMENT ASSETS INCLUDE THOSE ASSETS OF DONOR-RESTRICTED FUNDS THAT MAS MUST HOLD IN PERPETUITY OR FOR A DONOR-SPECIFIED PERIOD. UNDER THIS POLICY, AS APPROVED BY THE BOARD OF DIRECTORS, THE ENDOWMENT ASSETS ARE INVESTED IN A MANNER THAT IS INTENDED TO ACHIEVE FAVORABLE RETURNS WHEN COMPARED TO INFLATION AS MEASURED BY THE CONSUMER PRICE INDEX (CPI). ACTUAL RETURNS IN ANY GIVEN YEAR MAY VARY FROM THIS AMOUNT.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Name of the organization MISSOULA AREA AGENCY ON AGING, INC.

81-0379543 Part I **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
							DEVELOPMENT AND
RAVALLI COUNTY COUNCIL ON AGING							MAINTENANCE OF A
310 OLD CORVALLIS ROAD							COMPREHENSIVE AND
HAMILTON, MT 59840	81-0423003	501(C)(3)	575,847.	0.			COORDINATED SERVICE
							STATEWIDE VOLUNTEER
AREA II AGENCY ON AGING							INITIATIVE FOR THE
1502 4TH STREET WEST							PREVENTION OF MEDICARE
ROUNDUP, MT 59072	81-0346754	501(C)(3)	26,181.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
NORTH CENTRAL AREA III AGENCY ON							INITIATIVE FOR THE
AGING - 311 S VIRGINIA ST., STE 2							PREVENTION OF MEDICARE
- CONRAD, MT 59425	81-0345882	501(C)(3)	8,264.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
AREA VI AGENCY ON AGING							INITIATIVE FOR THE
110 MAIN STREET SUITE 5							PREVENTION OF MEDICARE
POLSON, MT 59860	81-0345779	501(C)(3)	11,364.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
AREA VIII AGENCY ON AGING							INITIATIVE FOR THE
1801 BENEFIS COURT							PREVENTION OF MEDICARE
GREAT FALLS, MT 59404	81-6001343	501(C)(3)	11,364.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
AREA V AGENCY ON AGING							INITIATIVE FOR THE
1015 SOUTH MONTANA STREET							PREVENTION OF MEDICARE
BUTTE, MT 59701	23-7397966	501(C)(3)	11,364.	0.			WASTE, FRAUD AND ABUSE.

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

11.

11.

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							STATEWIDE VOLUNTEER
REA IX AGENCY ON AGING							INITIATIVE FOR THE
0 11TH ST. WEST STE. 100							PREVENTION OF MEDICARE
ALISPELL, MT 59901	81-6001361	501(C)(3)	14,364.	0.			WASTE, FRAUD AND ABUSE
							STATEWIDE VOLUNTEER
SVP OF SOUTHWEST MONTANA							INITIATIVE FOR THE
07 NORTH TRACY							PREVENTION OF MEDICARE
OZEMAN, MT 59715	81-0350886	501(C)(3)	13,364.	0.			 WASTE, FRAUD AND ABUSE
,			,				STATEWIDE VOLUNTEER
OCKY MOUNTAIN DEVELOPMENT COUNCIL							INITIATIVE FOR THE
00 S CRUSE AVE.							PREVENTION OF MEDICARE
ELENA, MT 59601	81-0296458	501(C)(3)	12,364.	0.			WASTE, FRAUD AND ABUSE
EEEMI, MI 33001	01 0230430	501(0)(3)	12,504.	· · ·			STATEWIDE VOLUNTEER
REA X AGENCY ON AGING							INITIATIVE FOR THE
WEST SECOND ST.	01 6001354	F01/G1/31	0.064	0			PREVENTION OF MEDICARE
IAVRE, MT 59501	81-6001374	501(C)(3)	8,264.	0.			WASTE, FRAUD AND ABUSE
							STATEWIDE VOLUNTEER
ACTION FOR EASTERN MONTANA							INITIATIVE FOR THE
030 NORTH MERRILL							PREVENTION OF MEDICARE
LENDIVE, MT 59330	81-0297418	501(C)(3)	16,364.	0.			WASTE, FRAUD AND ABUSE

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the information re	quired in Part I, lin	e 2; Part III, columr	n (b); and any other a	dditional information.	
PART I, LINE 2:					
THE ORGANIZATION HAS INTERNAL CON	TROLS OVE	R THE REQU	JESTING OF	GRANT FUNDS	
AS WELL AS THE DISBURSEMENT OF GR	ANT FUNDS	THAT ALLO	WS THE ORG	ANIZATION TO	
MONITOR THE IN-FLOW AND OUT-FLOW	OF GRANT	FUNDS. THE	E ORGANIZAT	ION ALSO	
MAINTAINS DETAILED BUDGETS FOR EA	CH GRANT	BASED ON G	RANT CONTA	CT AMOUNTS	
AND MONITORS THE BUDGETS AT A MIN	IMUM ON A	MONTHLY E	BASIS.		
PART II, LINE 1, COLUMN (H):					
NAME OF ORGANIZATION OR GOVERNMEN	T: RAVAT.T.	T COUNTY (COUNCIL ON	AGING	

Part IV Supplemental Information
(H) PURPOSE OF GRANT OR ASSISTANCE: DEVELOPMENT AND MAINTENANCE OF A
COMPREHENSIVE AND COORDINATED SERVICE DELIVERY SYSTEM FOR SUPPORTIVE,
NUTRITION, INFORMATION, CAREGIVER AND ADVOCACY SERVICES TO OLDER
INDIVIDUALS IN ACCORDANCE WITH THE OLDER AMERICANS ACT. ADDDITIONALLY,
STATEWIDE VOLUNTEER INITIATIVE FOR THE PREVENTION OF MEDICARE WASTE,
FRAUD AND ABUSE. DEVELOP HOME AND COMMUNITY BASED SERVICES FOR PEOPLE
WITH ALZHEIMERS AND DEMENTIA AND THEIR CAREGIVERS.

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047
2023
Open to Public Inspection

Name of the organization

MISSOULA AREA AGENCY ON AGING, INC.

Employer identification number 81-0379543

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

31,833 MEALS WERE SERVED TO 990 INDIVIDUALS IN FISCAL YEAR 2024,

COMPARED TO 34,920 MEALS IN FISCAL YEAR 2023.

THE VOLUNTEER SERVICES PROGRAM OFFERS OLDER ADULTS A WIDE RANGE OF

VOLUNTEER OPPORTUNITIES WITHIN MAS, INCLUDING MEALS ON WHEELS DRIVERS,

CARING COMPANIONS, AND RESOURCE VOLUNTEERS, AND ALSO HELPS OLDER ADULTS

CONNECT WITH OVER 40 COMMUNITY PARTNERS TO FIND THE VOLUNTEER

EXPERIENCE THAT BEST FITS THEIR INTERESTS AND SKILLS. IN FISCAL YEAR

2024, APPROXIMATELY 240 VOLUNTEERS SUPPORTED THE MAS MISSION.

EDUCATION PROGRAMS OFFERED 20 CLASSES FOR 208 PARTICIPANTS IN FISCAL YEAR 2024.

406 FINANCIAL SERVICES IS A WHOLLY OWNED LIMITED LIABILITY COMPANY OF
MISSOULA AGING SERVICES. ITS PURPOSES ARE THREEFOLD; 1) ACT AS FISCAL
EMPLOYER AGENT FOR THE VETERANS DIRECTED CARE PROGRAM BY PROVIDING
PAYROLL SERVICES FOR VETERAN EMPLOYERS, 2) CONTRACT WITH COUNTY
COUNCILS ON AGING TO PROVIDE FINANCIAL AND ACCOUNTING SERVICES, AND 3)
PROVIDE MONEY MANAGEMENT SERVICES ON A LIMITED BASIS FOR OLDER ADULTS
IN NEED OF FINANCIAL SERVICES THROUGH BILL PAY, ORGANIZATIONAL SUPPORT,
AND TRUST MANAGEMENT. DURING 2024, 406 FINANCIAL SERVICES SUPPORTED 426
VETERAN EMPLOYERS TO PAY 553 PERSONAL CARE ATTENDANT (PCA) EMPLOYEES TO
SUPPORT THEIR HOME CARE IN 9 WESTERN MONTANA COUNTIES, IDAHO, AND
WASHINGTON. IN FISCAL YEAR 2023, 333 VETERAN EMPLOYERS PAID 525 PCA
EMPLOYEES IN 9 WESTERN MONTANA COUNTIES, IDAHO, AND WASHINGTON.

Schedule O (Form 990) 2023 Page **2**

Name of the organization

MISSOULA AREA AGENCY ON AGING, INC.

Employer identification number 81-0379543

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

STAFF ANSWERED 22,705 CALLS AND SAW 4,230 CLIENTS, COMPARED TO 28,510

CALLS AND 5,055 CLIENTS IN FISCAL YEAR 2023.

THE MONEY MANAGEMENT PROGRAM HELPS OLDER ADULTS AND OTHER AT-RISK

INDIVIDUALS MANAGE THEIR PERSONAL FINANCIAL AFFAIRS THROUGH SERVING AS

A REPRESENTATIVE PAYEE, PROVIDING BILL PAYMENT SERVICES, HELPING WITH

BUDGETS, AND ADVOCATING TO PREVENT FINANCIAL EXPLOITATION OR ABUSE. IN

FISCAL YEAR 2024, THIS PROGRAM SERVED 40 CLIENTS COMPARED TO 37 IN

FISCAL YEAR 2023.

MONTANA SMP (SENIOR MEDICARE PATROL) FUNDED BY THE ADMINISTRATION ON

AGING, IS A STATEWIDE PROGRAM WHICH UTILIZES TRAINED VOLUNTEERS TO HELP

REDUCE MEDICARE AND MEDICAID WASTE, FRAUD, AND ABUSE. IN FISCAL YEAR

2024, 14,044 MEDICARE BENEFICIARIES WERE EDUCATED BY MONTANA SMP

COMPARED TO 10,365 BENEFICIARIES IN FISCAL YEAR 2023.

THE OMBUDSMAN PROGRAM PROTECTS THE RIGHTS OF RESIDENTS LIVING IN

LONG-TERM CARE FACILITIES BY HELPING THEM UNDERSTAND AND EXERCISE THEIR

RIGHT TO GOOD CARE. OMBUDSMEN ARE IMPARTIAL MEDIATORS WHO INVESTIGATE

RESIDENT CONCERNS AND PROVIDE INFORMATION, SUGGEST SOLUTIONS AND PRESS

FOR IMPROVEMENTS ON BEHALF OF RESIDENTS. IN 2024, OMBUDSMAN MADE 2,750

CONTACTS WITH RESIDENTS IN NURSING HOMES AND ASSISTED LIVING FACILITIES

COMPARED TO 3,526 CONTACTS MADE IN FISCAL YEAR 2023.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

VOLUNTEER COMPANIONS SERVED 2,266 HOURS IN FISCAL YEAR 2024.

Schedule O (Form 990) 2023 Page **2**

Name of the organization

MISSOULA AREA AGENCY ON AGING, INC.

Employer identification number 81-0379543

VETERANS DIRECTED CARE PROGRAM EMPOWERS QUALIFYING VETERANS TO HIRE,

EMPLOY AND SUPERVISE PERSONAL CARE ATTENDANTS TO HELP WITH DAILY NEEDS

IN SUPPORT OF INDEPENDENCE. CARE COORDINATORS REVIEW PROGRAM GUIDELINES

TO ASSIST WITH THE DEVELOPMENT AND IMPLEMENTATION OF CARE PLANS FOR THE

VETERAN THAT BEST SUPPORT THEM MEETING THEIR PERSONAL GOALS. IN FISCAL

YEAR 2024, 101 VETERANS WERE ENROLLED IN THE VETERANS' PROGRAM COMPARED

TO 88 VETERANS IN FISCAL YEAR 2023.

CARE MANAGEMENT PROGRAM STAFF ASSIST OLDER ADULTS WITH COMPLEX NEEDS TO

NAVIGATE AND ACCESS HEALTH AND SOCIAL CARE SYSTEMS TO SUPPORT SAFETY,

INDEPENDENCE, AND QUALITY OF LIFE. STAFF WORKED WITH A TOTAL OF 64

CLIENTS, THE MAJORITY OF WHICH ARE INDIVIDUALS LIVING WITH MEMORY LOSS

OR DEMENTIA, IN FISCAL YEAR 2024, COMPARED TO 44 CLIENTS IN FISCAL

YEAR 2023.

THE FAMILY CAREGIVER SUPPORT PROGRAM ASSISTS ADULT FAMILY MEMBERS AND
OTHER INFORMAL PROVIDERS OF IN-HOME CARE TO OLDER ADULTS. STAFF CONNECT
CAREGIVERS AND THEIR LOVED ONES TO MAS SERVICES, SUCH IN-HOME SERVICES,
CARING COMPANIONS, AND RESPITE, WHICH PROVIDES CAREGIVERS TEMPORARY
RELIEF FROM CAREGIVING RESPONSIBILITIES. CAREGIVERS CAN ALSO
PARTICIPATE IN ONGOING SUPPORT GROUPS OR TAKE A POWERFUL TOOLS FOR
CAREGIVERS CLASS. IN FISCAL YEAR 2024, MAS SUPPORTED 82 FAMILY
CAREGIVERS COMPARED TO 85 IN FISCAL YEAR 2023.

FORM 990, PART VI, SECTION A, LINE 7A:

MISSOULA AGING SERVICES' BOARD OF DIRECTORS IS APPOINTED, AND MAY BE
REMOVED AT WILL, BY THE BOARD OF COUNTY COMMISSIONERS OF MISSOULA COUNTY.

Schedule O (Form 990) 2023 Page **2**

Name of the organization

MISSOULA AREA AGENCY ON AGING, INC.

Employer identification number 81-0379543

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS PROVIDED FIRST TO THE FINANCE COMMITTEE WHO REVIEWS THE DOCUMENT AND THEN PROVIDES THE FORM TO THE GOVERNING BOARD FOR FINAL REVIEW AND APPROVAL BEFORE FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

MISSOULA AGING SERVICE'S STAFF AND BOARD MEMBERS ARE TRAINED ANNUALLY

DURING THE REGULARLY SCHEDULED MONTHLY MEETINGS REGARDING WHAT CONSTITUTES

CONFLICT OF INTEREST. STAFF AND BOARD MEMBERS ARE REQUIRED TO DISCLOSE IN

WRITING THEIR AFFILIATIONS AND POTENTIAL CONFLICTS OF INTEREST. STAFF AND

BOARD MEMBER SIGNATURES ARE REQUIRED TO DEMONSTRATE THEIR ATTENDANCE AND

UNDERSTANDING OF THE POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

THE GOVERNING BOARD HAS DEVELOPED POLICIES DESIGNED TO SUPPORT MANAGERS IN ADMINISTRATION BASE COMPENSATION PROGRAMS. THE COMPENSATION COMMITTEE

COMPRISED OF THE MANAGEMENT TEAM, INITIATES THE SALARY PLANNING PROCESS AND HAS FINAL AUTHORITY ON ALL DECISIONS REGARDING COMPENSATION. THE PLANNING PROCESS INCLUDES AN INDEPENDENT AND PERIODIC MARKET SURVEY OF WAGES AND GRADE ADJUSTMENTS.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ALL DOCUMENTS AVAILABLE UPON REQUEST AND IS CAPABLE OF PROVIDING INFORMATION IN ELECTRONIC FORMAT.

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Department of the Treasury Internal Revenue Service

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023
Open to Public Inspection

OMB No. 1545-0047

Name of the organization MISSOULA AREA AGENCY ON AGING, INC.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 81-0379543

(a)	(a)	(C)	(a)	(e)		(1	T)	
Name, address, and EIN (if applicable)	Primary activity	Legal domicile (state of	or Total inco	me End-of-year	r assets	Direct controlling		
of disregarded entity	i iiiiiai y aetiiiiy	foreign country)					tity	,
or allorogardod criticy		loreign country)				011	,	
406 FINANCIAL SERVICES, LLC - 47-1252737	PROMOTE THE INDEPENDENCE,							
337 STEPHENS AVENUE	DIGNITY, AND HEALTH OF				MI	SSOULA ARE	A AGEN	CY ON
MISSOULA, MT 59801	ADULTS	MONTANA	339	,648. 3,71	L5,614.AG	ING		
				,,,,,,	,			
	\dashv							
-								
Part II Identification of Related Tax-Exempt Organi organizations during the tax year.	zations. Complete if the organization a	answered "Yes" on Form 990	0, Part IV, line 34,	because it had one	e or more re	elated tax-exe	mpt	
(a)	(b)	(c)	(d)	(e)		(f)	Section 5	g)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	1	controlling	Section 5	
of related organization		foreign country)	section	status (if section	е	ntity	ent	
		, ,		501(c)(3))			Yes	No
MISSOULA COUNTY - 81-5001397								
200 WEST BROADWAY								
MISSOULA, MT 59802	MISSOULA COUNTY OPERATIONS	MONTANA	IRC 15					X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

	organization delicated as a particular year.											
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)	
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of end-of-year	Disprop	ortionate	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	or Percentage	
or related organization		(state or foreign	entity	excluded from tax under	ed, unrelated, income I from tax under		allocations?		20 of Schedule	partne	ownership	
		country)		sections 512-514)		assets	Yes	No	K-1 (Form 1065)	Yes N	lo	
				l .					<u> </u>			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ship Section 512(b)(13 controller entity?	
		country)		J. 1. 201,				Yes	No
								<u> </u>	<u> </u>
								 	
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								\vdash	

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

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Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?							
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity							
b	Gift, grant, or capital contribution to related organization(s)				. 1b		X	
	Gift, grant, or capital contribution from related organization(s)					Х		
	Loans or loan guarantees to or for related organization(s)						Х	
е	Loans or loan guarantees by related organization(s)				. 1e		Х	
f	Dividends from related organization(s)				. 1f		X	
g	g Sale of assets to related organization(s)							
h	h Purchase of assets from related organization(s)							
i	i Exchange of assets with related organization(s)							
j	j Lease of facilities, equipment, or other assets to related organization(s)							
					1k		X	
K .	k Lease of facilities, equipment, or other assets from related organization(s)							
- 1	 I Performance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s) 							
							X	
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)							
0	Sharing of paid employees with related organization(s)				. 10		Х	
_	Deirek waarant asid to valeted averagination/s) for average				4		х	
	Reimbursement paid to related organization(s) for expenses						X	
Ч	Reimbursement paid by related organization(s) for expenses				. 1q		- 25	
r	Other transfer of cash or property to related prognization(s)				1r		Х	
	 r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) 							
	·							
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount i	nvolved			
(1) I	MISSOULA COUNTY	С	1,913,521.	CASH GRANT				
(' '			, ,					
(2)								
<u>(3)</u>								
(4)								
(5)								
(3)								
(6)								
33216	3 09-28-23			Schedul	e R (For	m 990) 2023	

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(t	1)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income	partners se	Share of	Share of	Dispre	opor- iate	Code V-UBI	Genera managi	or Percentage
of entity	(state o	(state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	orgs.?	ncome (c)(3) total income	end-of-year assets	allocat	ions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	partne	ownership
		country)		Yes No			Yes	No		Yes N	0
										\sqcup	
										$\perp \perp$	
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