(Rev. January 2020) Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

ΑI	or the	2019 calendar year, or tax year beginning J	UL 1, 2019 and	ending J	UN 30, 2020)
B	Check if applicable	C Name of organization			D Employer identif	ication number
	Addres change	s MISSOULA AREA AGENCY O	N AGING. INC.			
	Name change	Doing business as			81-03795	543
	Initial return	Number and street (or P.O. box if mail is not del	ivered to street address)	Room/suite		
	Final return/	337 STEPHENS AVENUE			(406) 72	
	termin- ated	City or town, state or province, country, and	ZIP or foreign postal code		G Gross receipts \$	5,056,822.
	Amend return				H(a) Is this a group	
	Application	F Name and address of principal officer: 505	AN KOHLER		for subordinate	s? Yes X No
	pendin	SAME AS C ABOVE			H(b) Are all subordinates	included? Yes No
<u>ı</u>	Гах-ехе	mpt status: X 501(c)(3) 501(c)(or 527	If "No," attach	a list. (see instructions)
		e: ► WWW.MISSOULAAGINGSERVI			H(c) Group exemption	
_			sociation Other >	L Year	of formation: 1979	M State of legal domicile: MT
Pá		Summary				
ě		Briefly describe the organization's mission or most				
auc	_	DIGNITY AND HEALTH OF OLD				
Governance		Check this box if the organization disco				
ő		Number of voting members of the governing body				
∞ಶ		Number of independent voting members of the go				
ties		Total number of individuals employed in calendar y				
Activities		Fotal number of volunteers (estimate if necessary)				
Ac		Total unrelated business revenue from Part VIII, co				
	ום	Net unrelated business taxable income from Form	990-1, III le 39		Prior Year	Current Year
	8 (Contributions and grants (Part VIII, line 1h)			3,801,656	
nue		Program service revenue (Part VIII, line 2g)			858,565	
Revenue		nvestment income (Part VIII, column (A), lines 3, 4			51,836	
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c			0.	
		Fotal revenue - add lines 8 through 11 (must equal			4,712,057	
	1	Grants and similar amounts paid (Part IX, column (603,337	
		Benefits paid to or for members (Part IX, column (A			0.	
တ္ဆ		Salaries, other compensation, employee benefits (2,588,333	2,683,807.
Expenses		Professional fundraising fees (Part IX, column (A), I			0.	0.
xbe		Total fundraising expenses (Part IX, column (D), lin				
Ш	17 (Other expenses (Part IX, column (A), lines 11a-11d	, 11f-24e)		1,425,303	
	18	Total expenses. Add lines 13-17 (must equal Part I	X, column (A), line 25)		4,616,973	
	19 F	Revenue less expenses. Subtract line 18 from line	12		95,084.	96,940.
Net Assets or Fund Balances				Ве	ginning of Current Year	
sset	20				5,724,803	
et A nd E	21				611,512.	
	22 N art	Net assets or fund balances. Subtract line 21 from	line 20		5,113,291.	5,252,120.
		Signature Block	inalisalian agammanian aghadisla			and balish it is
		ties of perjury, I declare that I have examined this return, , and complete. Declaration of preparer (other than office				ny knowledge and bellet, it is
uue	, сопесі	, and complete. Declaration of preparer (other than office	er) is based oil all illioithation of wi	ilicii prepalei	nas any knowledge.	
Sig	_	Signature of officer			Date	
Her		SUSAN KOHLER, CEO				
Hei		Type or print name and title				
		Print/Type preparer's name	Preparer's signature	[Date Check	PTIN
Paid		DREW RIEKER, CPA/ABV			if self-emplo	P01372762
	F	Firm's name JUNKERMIER, CLARK	, CAMPANELLA . STE	VENS P		81-0348775
		Firm's address P.O. BOX 16237	,			
	-	MISSOULA, MT 598	08		Phone no.4 (06-549-4148
May	the IR	S discuss this return with the preparer shown abo			,	X Yes No

Pai	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	MISSOULA AGING SERVICES PROMOTES THE INDEPENDENCE, DIGNITY, AND HEALTH
	OF OLDER ADULTS AND THOSE THAT CARE FOR THEM THROUGH ADVOCACY,
	EDUCATION, SERVICES AND VOLUNTEER OPPORTUNITIES.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported. (Code:) (Expenses \$ 2,708,372. including grants of \$ 636,820.) (Revenue \$ 257,820.)
4a	
	COMMUNITY PROGRAMS
	MEALS ON WHEELS SERVES HOMEBOUND ELDERS AND ADULTS WITH DISABILITIES IN
	MISSOULA COUNTY, VOLUNTEERS DELIVER HOT NUTRITIOUS MEALS MONDAY THROUGH
	FRIDAY ALONG WITH FROZEN MEALS FOR THE WEEKEND. LIQUID NUTRITIONAL
	SUPPLEMENTS ARE ALSO AVAILABLE AT COST WITH A PHYSICIAN PRESCRIPTION.
	DURING THE COVID-19 PANDEMIC, FOOD INSECURITY BECAME A SIGNIFICANT
	ISSUE FOR OLDER ADULTS AND PEOPLE WITH DISABILITIES. FORTUNATELY MAS
	WAS ABLE TO INCREASE THE NUMBER OF PEOPLE SERVED AND MEALS DELIVERED.
	AFTER MARCH 31, CLIENTS SERVED THROUGH A NEW GRAB AND GO SERVICE (FROM
	CONGREGATE DINING LOCATIONS) WERE COUNTED AS MEALS ON WHEELS
	DELIVERIES. 77,297 MEALS (INCLUDING ENSURE) WERE PROVIDED BY 147
4b	(Code:) (Expenses \$ $627,400 \cdot $ including grants of \$) (Revenue \$ $666,341 \cdot $)
	IN-HOME SERVICES
	FAMILY CAREGIVER SUPPORT PROGRAM COORDINATES SERVICES DESIGNED TO
	ASSIST ADULT FAMILY MEMBERS OR OTHER INDIVIDUALS WHO ARE INFORMAL
	PROVIDERS OF IN-HOME CARE TO OLDER INDIVIDUALS. CAREGIVER SUPPORT
	SERVICES INCLUDE THE PLACEMENT OF SENIOR COMPANION VOLUNTEERS, HOMEMAKER SERVICES TO PROVIDE HELP WITH HOUSEKEEPING, RESPITE CARE
	SERVICES TO ENABLE CAREGIVERS TO BE TEMPORARILY RELIEVED FROM THEIR
	CAREGIVING RESPONSIBILITIES, POWERFUL TOOLS FOR CAREGIVERS EDUCATION
	CLASS SERIES GIVES CAREGIVERS THE TOOLS NEEDED TO CARE FOR THEMSELVES
	WHILE CARING FOR SOMEONE ELSE AND A CAREGIVER SUPPORT GROUP WHICH MEETS
	MONTHLY.
4c	(Code:) (Expenses \$ 662,062. including grants of \$) (Revenue \$ 19,056.)
	RESOURCE CENTER
	THE RESOURCE CENTER PROVIDES INFORMATION, ASSISTANCE AND ONE-ON-ONE
	CONSULTATION FOR SENIORS AND THEIR CAREGIVERS AND IS ESPECIALLY HELPFUL
	TO ADULT CHILDREN SEEKING REFERRALS TO SENIOR SERVICES LOCALLY OR FROM
	A DISTANCE. A DATABASE OF NEARLY 500 SERVICE SITES IS CONTINUALLY
	UPDATED. FREE INFORMATION PACKETS ARE AVAILABLE ON TOPICS SUCH AS
	LONG-TERM CARE, ESTATE PLANNING, MEDICARE AND MEDICAID. A LENDER'S
	LIBRARY IS AVAILABLE, PLUS FREE ACCESS TO A COMPUTER AND THE INTERNET.
	IN 2020, \$708,633 WAS SAVED ON MEDICARE PRESCRIPTION DRUG PLANS,
	HOMEOWNER/RENTER TAX CREDITS AND MEDICARE SAVINGS PLANS, THROUGH STAFF
4-1	CONSULTATIONS, PRIOR TO THE PANDEMIC, COMPARED TO \$531,282 IN 2019.
4 d	Other program services (Describe on Schedule O.)

including grants of \$

3,997,834.

4e Total program service expenses ▶

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	_		
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		37	
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	441.	v	
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	11b	Х	
С	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
Ч	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	110		- 21
u	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u>X</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			37
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u>X</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4-		v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u>X</u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40		y
10	1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	18		<u>X</u>
19		10		x
20a	complete Schedule G, Part III Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19 20a		X
zua b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	00		Х
24 2	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23		
24 a	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			37
00	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	20		-22
_,	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III.	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	20		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	30 31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	31		- 21
UZ.	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	<u> </u>
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			v
07	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		X
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	31		- 21
50	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	<u></u>	
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	<u> </u>

Form 990 (2019) MISSOULA AREA AGENCY ON AGING, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

				Yes	No				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return	2a 63							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?	2b	Х					
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)							
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		X				
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	0	3b						
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	•							
	financial account in a foreign country (such as a bank account, securities account, or other financial	account)?	4a		X				
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccounts (FBAR).							
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X				
b									
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c						
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the								
	any contributions that were not tax deductible as charitable contributions?		6a		X				
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	•							
	were not tax deductible?		6b						
7	Organizations that may receive deductible contributions under section 170(c).								
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser		7a		X				
	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	•							
	to file Form 8282?		7с		X				
d	If "Yes," indicate the number of Forms 8282 filed during the year		7e						
е	7 7 7 171								
f	3, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,								
g									
	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C'								
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the									
^	sponsoring organization have excess business holdings at any time during the year?								
9	Sponsoring organizations maintaining donor advised funds.		0-						
a			9a						
b 10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b						
10	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12	100							
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10a 10b	_						
		100							
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders	11a							
a h	Gross income from other sources (Do not net amounts due or paid to other sources against	114							
J	amounts due or received from them.)	11b							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	•	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		izu						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	120							
	Is the organization licensed to issue qualified health plans in more than one state?		13a						
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans	13b							
С	Enter the amount of reserves on hand	13c							
			14a		Х				
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O									
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune								
	excess parachute payment(s) during the year?		15		Х				
	If "Yes," see instructions and file Form 4720, Schedule N.								
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	t income?	16		Х				
	If "Yes," complete Form 4720, Schedule O.								

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 14			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
_	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
_	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
_	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
-	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	Х	
	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	- 0.0		
Ū	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	Ū		
	1		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
_	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
•	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	X	
_	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ► NONE			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3	s only) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.	. ,	,	
	Own website X Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finar	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	THE ORGANIZATION - (406) 728-7682			
	337 STEPHENS AVENUE MISSOULA MT 59801			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organizat	ion nor any related	orga	niza	ation	cor	nper	nsat	ed any current officer, c	lirector, or trustee.	
(A)	(B)	(C) Position					(D)	(E)	(F)	
Name and title	Average hours per week	box	not c	heck ss pe	more rson	than of the the than of the the the than of the the than of the	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) LARRY E RILEY	1.00									
CHAIR		Х		Х				0.	0.	0.
(2) ROBERTA SMITH	1.00									
VICE CHAIR		Х		Х				0.	0.	0.
(3) KEITH ANDERSON	1.00									
TREASURER		Х		Х				0.	0.	0.
(4) KRISTIN PAGE-NEI	1.00									
SECRETARY		Х		Х				0.	0.	0.
(5) LARRY WHITE	1.00									_
PAST CHAIR		Х						0.	0.	0.
(6) AMANDA CAHILL	1.00									_
MEMBER		Х						0.	0.	0.
(7) CHRIS FLOHR	1.00									
MEMBER		Х						0.	0.	0.
(8) GEOFF GILBERT	1.00									
MEMBER		Х						0.	0.	0.
(9) LESLIE HALLIGAN	1.00									
MEMBER		Х						0.	0.	0.
(10) GAYLE A. HUDGINS	1.00									
MEMBER		Х						0.	0.	0.
(11) GWEN JONES	1.00									
MEMBER		Х						0.	0.	0.
(12) JOLYNN MCDERMOTT	1.00									
MEMBER		Х						0.	0.	0.
(13) JAMES MCKAY	1.00									
MEMBER		Х						0.	0.	0.
(14) JUANITA VERO	1.00									
MEMBER		Х						0.	42,633.	0.
(15) SUSAN KOHLER	40.00								•	
CHIEF EXECUTIVE OFFICER				Х				99,637.	0.	12,012.
(16) GINNY HOLLAND	40.00							•		•
CHIEF FINANCIAL OFFICER				Х				22,693.	0.	17.
(17) WENDY STUKER (PAST)	40.00							•		
CHIEF FINANCIAL OFFICER (F				Х				29,995.	0.	3,777.

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(A) Name and title	(B) Average hours per	(do box	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation	(E) Reportable compensation	ion amount of		
	week (list any hours for related organizations below line)	tee or director	Institutional trustee	Officer Officer	Key employee	Highest compensated and property of the proper		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	or	other mpensa from th ganizat nd relat ganizati	e ion ed
										_		
		•										
1b Subtotal								152,325.).	L5,8	0.
d Total (add lines 1b and 1c)								152,325. eceived more than \$100	42,633 0,000 of reportable	. 1	L5,8	<u>. 06</u> ن
Did the organization list any former officer,	director, trust	ee, k	кеу е	empl	loye	e, o	r hig	ghest compensated emp	oloyee on		Yes	No
line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su	um of reportab	le co	omp	ensa	ation	n and	d ot	her compensation from	the organization			X
 and related organizations greater than \$15 Did any person listed on line 1a receive or rendered to the organization? If "Yes," com 	accrue compe	nsati	ion f	rom	any	/ unr				5		X
Section B. Independent Contractors 1 Complete this table for your five highest co							ors t	that received more than	\$100,000 of compe	·	from	
the organization. Report compensation for (A)											(C)	
Name and business	address	NC	ONE	<u> </u>				Description of s	services	Comp	ensatio	n
_												
2 Total number of independent contractors (includina but n	ot lir	mite	d to	tho	se li	sten	d above) who received m	nore than			
\$100,000 of compensation from the organi	•					0		,			000	

			Check if Schedule O	conta	ains a re	sponse	or note to any li	ne in this Part VIII			
							-	(A)	(B)	(C)	(D)
								Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
									lunction revenue	business revenue	sections 512 - 514
ts ts	1	а	Federated campaigns		1	а					
ran	Ī		Membership dues			b					
Ē,G			Fundraising events			c		=			
ifts ar A					·····	d					
nig.			Government grants (contr				162,392.	1			
Sir			All other contributions, gifts,			e <i>5</i> ,	102,332.				
Contributions, Gifts, Grants and Other Similar Amounts		'	similar amounts not included	-		_	892,466.				
호		_					072,400.	-			
n o		_	Noncash contributions included in	lines	1a-1f	g \$		4,054,858.			
<u> </u>		n	Total. Add lines 1a-1f				Business Code	4,034,030.			
•	_	_	IN-HOME SERVI	~ E	c		624100	666,341.	666,341.		
ļċ.	2	a	COMMUNITY PRO				624100	257,820.	257,820.		
Ser		D					624100	19,056.	19,056.		
m Sen		_	RESOURCE CENT	Ŀĸ			024100	19,000.	19,030.		
gra Re		d									<u> </u>
Program Service Revenue		e	All attacks and				624100				
_			All other program service	revei	nue		024100	943,217.			
	_	g	Total. Add lines 2a-2f				·····	943,217.			
	3	Investment income (including dividends, interest other similar amounts)					*	E0 7/7			EO 717
								58,747.			58,747.
	4		Income from investment of		•		•				
	5		Royalties		/i\ E	Real	(ii) Personal				
	_			_	(1) 1	16ai	(II) Fersorial	-			
	6		Gross rents	6a				-			
			Less: rental expenses	6b				_			
			Rental income or (loss)	6c							
	_		Net rental income or (loss))	(i) Cos		(ii) Othor				
	7	а	Gross amount from sales of		(I) Sec	urities	(ii) Other	-			
		_	assets other than inventory	7a				-			
Ф		b	Less: cost or other basis								
ň			and sales expenses	7b				-			
Revenue			Gain or (loss)								
E.			Net gain or (loss)				<u> </u>				
ther	8	а	Gross income from fundraising	•	•	_					
0			including \$			of					
			contributions reported on		,						
			Part IV, line 18					-			
			Less: direct expenses								
			Net income or (loss) from								
	9	а	Gross income from gamin								
			Part IV, line 19					-			
			Less: direct expenses								
			Net income or (loss) from			rities	>				
	10	а	Gross sales of inventory, I								
			and allowances					-			
			Less: cost of goods sold								
\rightarrow		С	Net income or (loss) from	sales	of inve	ntory					
ns							Business Code				
Miscellaneous Revenue	11										
llar		b									
Sce		С	All adds an usus and								
Ξ			All other revenue								
			Total Add lines 11a-11d				·····	5,056,822.	0/12 217	0.	58,747.
	12		Total revenue. See instruction	IIIS				D,UDO,044.	」 りせつ,⊿⊥/•	0.	JO,/4/•

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons	se or note to any line in	this Part IX		
Do	not include amounts reported on lines 6b,	(A)	(B) Program service	(C) Management and	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		·	Ŭ I	
	and domestic governments. See Part IV, line 21	636,820.	636,820.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	168,131.	128,598.	31,123.	8,410.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,024,231.	1,559,948.	360,997.	103,286.
8	Pension plan accruals and contributions (include				,
	section 401(k) and 403(b) employer contributions)	73,642.	45,687.	22,994.	4,961. 8,332.
9	Other employee benefits	233,480.	170,486.	54,662.	8,332.
10	Payroll taxes	184,323.	114,799.	59,584.	9,940.
11	Fees for services (nonemployees):				
а	Management				
b	5				
	Accounting				
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	,	241 140	270 (50	E 4 70C	C C 0 4
	column (A) amount, list line 11g expenses on Sch O.)	341,148.	279,658.	54,796.	6,694.
12	Advertising and promotion	54,676.	32,730.	1,586.	20,360.
13	Office expenses	117,471. 45,195.	58,702. 26,235.	25,302. 2,352.	33,467. 16,608.
14	Information technology	45,195.	20,233.	4,332.	10,000.
15	Royalties	44,149.	19,219.	21,997.	2,933.
16	Occupancy	33,642.	23,949.	9,506.	187.
17	Travel	33,042.	43,343.	9,500.	107.
18	Payments of travel or entertainment expenses				
19	for any federal, state, or local public officials Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	77,629.	26,940.	48,369.	2,320.
23	Insurance	24,300.	5,110.	19,190.	2,5200
24	Other expenses. Itemize expenses not covered	21/3000	3/1100	13/1300	
	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	MEALS & FOOD	634,911.	633,072.	1,427.	412.
b	VOLUNTEER STIPENDS	144,703.	144,703.	_,	
c	VOLUNTEER EXPENSES	60,215.	55,360.	4,774.	81.
d	MISCELLANEOUS	50,228.	31,124.	5,781.	13,323.
e	All other expenses	10,988.	4,694.	6,042.	252.
25	Total functional expenses. Add lines 1 through 24e	4,959,882.	3,997,834.	730,482.	231,566.
26	Joint costs. Complete this line only if the organization	•		·	•
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				5 000 (22.12)

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Part X | Balance She

Pa	rt X	Balance Sheet					
		Check if Schedule O contains a response or not	e to any	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			1,430,198.	1	1,404,018.
	2	Savings and temporary cash investments			512,903.	2	538,227.
	3	Pledges and grants receivable, net		701,873.	3	932,787.	
	4	Accounts receivable, net				4	<u> </u>
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subs					
		controlled entity or family member of any of the	se perso	ons		5	
	6	Loans and other receivables from other disquali	fied per	sons (as defined			
		under section 4958(f)(1)), and persons describe	d in sec	tion 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
∢	9	Prepaid expenses and deferred charges			272.	9	28.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	2,317,813.			
	b	Less: accumulated depreciation	1,153,412.	1,230,184.	10c	1,164,401.	
	11	Investments - publicly traded securities			11		
	12	Investments - other securities. See Part IV, line		1,722,059.	12	1,834,604.	
	13	Investments - program-related. See Part IV, line		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	127,314.	15	1,475,763.		
	16	Total assets. Add lines 1 through 15 (must equ	5,724,803.		7,349,828.		
	17	Accounts payable and accrued expenses		484,198.	17	581,142.	
	18	Grants payable		18			
	19	Deferred revenue				19	40,803.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	<u> </u>
ies	22	Loans and other payables to any current or form					
ij		trustee, key employee, creator or founder, subs					
Liabilities		controlled entity or family member of any of the				22	
_	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	-	•	107 214		1 475 762
		of Schedule D			127,314. 611,512.	25	1,475,763. 2,097,708.
	26	Total liabilities. Add lines 17 through 25		► ▼	011,314.	26	4,097,700.
S		Organizations that follow FASB ASC 958, che	ck nere				
Š	07	and complete lines 27, 28, 32, and 33.			3,934,304.	07	3 000 217
3ale	27	Net assets without donor restrictions			1,178,987.	27 28	3,990,217. 1,261,903.
β	28	Net assets with donor restrictions Organizations that do not follow FASB ASC 9			1,110,901.	20	1,201,903.
Ē			oo, cne	ck nere			
ō	20	and complete lines 29 through 33.				29	
ets	29	Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or ed				30	
Ass	30	Retained earnings, endowment, accumulated in				31	
Net Assets or Fund Balances	31 32	Total net assets or fund balances			5,113,291.		5,252,120.
z		Total liabilities and net assets/fund balances			5,724,803.	33	7,349,828.
	33	TOTAL HADHILLES AND HEL ASSETS/TUND DAIANCES			J, 144,00J.	აა	1,343,040.

Form **990** (2019)

OHI	1990 (2019) MIDDOOLA AREA AGENCI ON AGING, INC.	0 1	03133	ェン	га	ye •	
Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1	5,0	<u>)56</u>	5,8	22.	
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,9	959	9,8	82.	
3	Revenue less expenses. Subtract line 2 from line 1	3		96	5,9	40.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	5,3	113	3,2	91.	
5	Net unrealized gains (losses) on investments	5		41	L,8	89.	
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B)) 10 5						
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII					Ш	
			_		Yes	No	
1	Accounting method used to prepare the Form 990: Lash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?			2b	X		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	٠,				
	consolidated basis, or both:						
	Separate basis X Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the						
	review, or compilation of its financial statements and selection of an independent accountant?		🚅	2c	X		
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	nedule (o.				

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Act and OMB Circular A-133?

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3b

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

ZU 19

Open to Public Inspection

Name of the organization **Employer identification number** 81-0379543 MISSOULA AREA AGENCY ON AGING, Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or 12 more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s) (iii) Type of organization (iv) is the organization listed in your governing document? (vi) Amount of other (i) Name of supported (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Schedule A (Form 990 or 990-EZ) 2019 MISSOULA AREA AGENCY ON AGING, INC. 81-03799 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	3,355,788.	3,661,657.	3,365,604.	3,810,221.	4,066,958.	18,260,228.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	3,355,788.	3,661,657.	3,365,604.	3,810,221.	4,066,958.	18,260,228.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						18,260,228,
	ction B. Total Support	T					
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 4	3,355,788.	3,661,657.	3,365,604.	3,810,221.	4,066,958.	18,260,228.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	00 265	42 520	46 04 5	E4 006	50 545	001 005
	and income from similar sources	20,365.	43,530.	46,817.	51,836.	58,/4/.	221,295.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10		`				18,481,523.
	Gross receipts from related activities,	•				12	
13	First five years. If the Form 990 is for	-			•		▶□
Sec	organization, check this box and stoperion C. Computation of Publ	ic Support Per	rcentage				P
	Public support percentage for 2019 (olumn (fl)		14	98.80 %
	Public support percentage from 2018		•	***		15	98.97 %
	33 1/3% support test - 2019. If the						
102	stop here. The organization qualifies						
h	33 1/3% support test - 2018. If the						
, L	and stop here. The organization qual						
173	10% -facts-and-circumstances tes						
178	and if the organization meets the "fac						
	meets the "facts-and-circumstances"			-	•	_	. \square
h	10% -facts-and-circumstances tes	~					
	more, and if the organization meets the						
	organization meets the "facts-and-cire				•		
18	Private foundation. If the organization						

Schedule A (Form 990 or 990-EZ) 2019

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7	a Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ı	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
•	c Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support	T	Ī		T	1	
	endar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 6						
10	a Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
	• Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	c Add lines 10a and 10b						
•••	activities not included in line 10b,						
	whether or not the business is						
10	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
40	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)			al fathe a fifthe ta		- F01(a)(0) auroni-	_+:
14	First five years. If the Form 990 is fo	•		•	•		· . —
<u>S</u>	check this box and stop here ction C. Computation of Publ	ic Support Pa	rcentage				P
	Public support percentage for 2019 (column (f))		15	%
	Public support percentage from 2018					16	<u>%</u>
	ction D. Computation of Inve					101	,,,
	Investment income percentage for 20			ne 13. column (f))		17	%
	Investment income percentage from					18	%
	a 33 1/3% support tests - 2019. If the						
	more than 33 1/3%, check this box a						
ı	o 33 1/3% support tests - 2018. If the	-					and
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization						

Part IV

Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) nurnoses
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
3a		
3b		
20		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
Ja		
9b		
9c		
30		
40		
10a		
10b		
990 or 99	90-EZ)	2019

Supporting Organizations (continued) Yes No Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? 11a **b** A family member of a person described in (a) above? 11h A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI Section B. Type I Supporting Organizations Yes No Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). Section D. All Type III Supporting Organizations Y<u>es</u> No Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. 3 Section E. Type III Functionally Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions). The organization satisfied the Activities Test. Complete line 2 below. а The organization is the parent of each of its supported organizations. Complete line 3 below. 」The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions). С 2 Activities Test. Answer (a) and (b) below. Yes No a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. 2a b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. 2b Parent of Supported Organizations. Answer (a) and (b) below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI. За b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

	dule A (Form 990 or 990-EZ) 2019 MISSOULA AREA AGENCY ON			31-03/9543 Page 6
Pa	Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Orgar	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on	Nov. 20, 1970 (explain in	Part VI). See instructions. A
	other Type III non-functionally integrated supporting organizations must co	omplete Se	ections A through E.	1
Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
_1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	lly integrate	ed Type III supporting org	ganization (see

Schedule A (Form 990 or 990-EZ) 2019

instructions).

Scho	dule A (Form 990 or 990-EZ) 2019 MISSOULA AREA	AGENCY ON AGT	NG TNC 8	1-0379543 Page 7
Pai				1 0373343 rage 7
Secti	on D - Distributions	(4)(4) 44 44 44 44 44 44 44 44 44 44 44 44 4	(00//11/1000)	Current Year
1	Amounts paid to supported organizations to accomplish exe	empt purposes		
2	Amounts paid to perform activity that directly furthers exempt			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	is	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which t	he organization is responsive	e	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount	T		
Sect	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
1	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
а	From 2014			
b	From 2015			
С	From 2016			
d	From 2017			
е	From 2018			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2019 distributable amount			
i	Carryover from 2014 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
	Applied to 2019 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j and 4c.			
8	Breakdown of line 7:			
а	Excess from 2015			

Schedule A (Form 990 or 990-EZ) 2019

b Excess from 2016c Excess from 2017d Excess from 2018e Excess from 2019

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
	, -7
-	
-	

Schedule A (Form 990 or 990-EZ) 2019 MISSOULA AREA AGENCY ON AGING, INC.

81-0379543 Page 8

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Organization type (check one):

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

→ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization

MISSOULA AREA AGENCY ON AGING,

Employer identification number

81-0379543

Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1, Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year ______
\$\bigsim \$_\$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

I HA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization

Employer identification number

MISSOULA AREA AGENCY	on	AGING,	INC
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81-0379543

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
<u>1</u>		\$ <u>239,663.</u>	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
2	Hame, address, and ZIP + +	\$ 782,999.	Person X Payroll Noncash (Complete Part II for noncash contributions.)			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
3		\$ <u>1,331,559</u> .	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
4		\$357,621.	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
<u>5</u>		\$100,000.	Person X Payroll			
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution			
6		\$ <u>86,910.</u>	Person X Payroll			

Name of organization

Employer identification number

MISSOULA AREA AGENCY ON AGING, INC.

81-0379543

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		 \$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		 \$			

Name of organization Employer identification number

ISSOU	JLA AREA AGENCY ON AGING	G, INC.	81-0379543				
Part III	Exclusively religious, charitable, etc., contribution from any one contributor. Complete columns (a) completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the total of exclusively religious, completing Part III, enter the exclusive Part III, enter the	through (e) and the following line ent	ection 501(c)(7), (8), or (10) that total more than \$1,000 for the yetry. For organizations less for the year. (Enter this info. once.)				
	Use duplicate copies of Part III if additional	space is needed.	Letter the state of the state o				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
_		(e) Transfer of giff					
	Transferee's name, address, an		Relationship of transferor to transferee				
	Transfer de d'Hame, adal edd, an		Tiolationism of transfer of transfer of				
(a) No							
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
	(e) Transfer of gift						
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
		(e) Transfer of giff					
	Transferee's name, address, an	d ZIP + 4	Relationship of transferor to transferee				
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
	(e) Transfer of gift						
	Transferee's name, address, an	od ZIP + 4	Relationship of transferor to transferee				

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

Employer identification number

MISSOULA AREA AGENCY ON AGING, 81-0379543 Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6 (a) Donor advised funds (b) Funds and other accounts Total number at end of year _____ 2 Aggregate value of contributions to (during year) Aggregate value of grants from (during year) 3 Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds 5 are the organization's property, subject to the organization's exclusive legal control? Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last Held at the End of the Tax Year day of the tax year. Total number of conservation easements Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) No and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value		
1a Land		132,000.		132,000.		
b Buildings		2,045,871.	1,018,732.	1,027,139.		
c Leasehold improvements						
d Equipment		139,942.	134,680.	5,262.		
e Other						
Total, Add lines 1a through 1e. (Column (d) must equal Form 990. Part X. column (B), line 10c.)						

Schedule D (Form 990) 2019

(a) Description of security or category inclusing-rane of security. (b) Book value (c) Method of valuation: Cost or end-of-year market value (1) Financial defendances. (c) Cost year from 990, Part X, cot. (B) line 12. (b) Color (c) C	Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
	(1) Financial derivatives			
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All MUTUAL FUNDS				
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(5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. (a) Description of liability (b) Book value (1) Federal income taxes (2) AGENCY FUNDS (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 1, 475, 763. 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	(3)			
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(9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	(7)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ 1,475,763. Part X Other Liabilities. Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes 1,475,763. (3) 44 (5) 6 (7) 8 (9) 9 Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 1,475,763. 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	(8)			
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(3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	(1) Federal income taxes			
(4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	(2) AGENCY FUNDS			1,475,763.
(4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	(3)			
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2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the	` `	25)	•	1.475.763.
			_	

Schedule D (Form 990) 2019

Schedule D (Form 990) 2019 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Part XI Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 5,152,484. Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: 2 41,889. Net unrealized gains (losses) on investments 2a 53.773 Donated services and use of facilities 2b h Recoveries of prior year grants 2c Other (Describe in Part XIII.) 2d 95,662. Add lines 2a through 2d 2e е 5,056,822. Subtract line 2e from line 1 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b 4a b Other (Describe in Part XIII.) c Add lines 4a and 4b 4c Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 5 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 5,013,655. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: 2 Donated services and use of facilities 53,773. 2a Prior year adjustments 2b Other losses 2c С 2d Other (Describe in Part XIII.) 53,773. e Add lines 2a through 2d 2e 4,959,882. 3 Subtract line 2e from line 1 Amounts included on Form 990. Part IX. line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b **b** Other (Describe in Part XIII.) 4h 0. c Add lines 4a and 4b 4c 959 .882. Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) 5 Part XIII Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. PART V, LINE 4:

MAS HAS ADOPTED INVESTMENT AND SPENDING POLICIES FOR ENDOWMENT ASSETS THAT ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING TO PROGRAMS SUPPORTED BY ITS ENDOWMENT WHILE SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOWMENT ASSETS. ENDOWMENT ASSETS INCLUDE THOSE ASSETS OF DONOR-RESTRICTED FUNDS THAT MAS MUST HOLD IN PERPETUITY OR FOR A DONOR-SPECIFIED PERIOD. UNDER THIS POLICY, AS APPROVED BY THE BOARD OF DIRECTORS, THE ENDOWMENT ASSETS ARE INVESTED IN A MANNER THAT IS INTENDED TO ACHIEVE FAVORABLE RETURNS WHEN COMPARED TO INFLATION AS MEASURED BY THE CONSUMER PRICE INDEX (CPI). ACTUAL RETURNS IN ANY GIVEN YEAR MAY VARY FROM THIS AMOUNT.

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

MISSOULA AREA AGENCY ON AGING, INC. Employer identification number 81-0379543

Part 1 General information on Grants a	iiiu Assistatice						
1 Does the organization maintain records	to substantiate the	amount of the grant	s or assistance, the	grantees' eligibilit	y for the grants or as:	sistance, and the selec	
criteria used to award the grants or assis	stance?						X Yes No
2 Describe in Part IV the organization's pro	ocedures for monit						
Part II Grants and Other Assistance to	Domestic Organiz	zations and Domest	ic Governments. C	omplete if the orga	anization answered "	Yes" on Form 990, Par	t IV, line 21, for any
recipient that received more than	\$5,000. Part II can	be duplicated if addi	tional space is need	ded.			
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
							DEVELOPMENT AND
RAVALLI COUNTY COUNCIL ON AGING							MAINTENANCE OF A
310 OLD CORVALLIS ROAD							COMPREHENSIVE AND
HAMILTON, MT 59840	81-0423003		557,222.	0.			COORDINATED SERVICE
							STATEWIDE VOLUNTEER
AREA II AGENCY ON AGING							INITIATIVE FOR THE
1502 4TH STREET WEST							PREVENTION OF MEDICARE
ROUNDUP, MT 59072	81-0346754		15,450.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
NORTH CENTRAL AREA III AGENCY ON							INITIATIVE FOR THE
AGING - 311 S VIRGINIA ST., STE 2							PREVENTION OF MEDICARE
- CONRAD, MT 59425	81-0345882		8,346.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
AREA VI AGENCY ON AGING							INITIATIVE FOR THE
110 MAIN STREET SUITE 5							PREVENTION OF MEDICARE
POLSON, MT 59860	81-0345779		7,666.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
AREA VIII AGENCY ON AGING							INITIATIVE FOR THE
1801 BENEFIS COURT							PREVENTION OF MEDICARE
GREAT FALLS, MT 59404	81-6001343		3,333.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
AREA V AGENCY ON AGING							INITIATIVE FOR THE
1015 SOUTH MONTANA STREET							PREVENTION OF MEDICARE
BUTTE, MT 59701	23-7397966		7,666.	0.			WASTE, FRAUD AND ABUSE.
2 Enter total number of section 501(c)(3) a	and government or	ganizations listed in t	he line 1 table				>

3	Enter total	number of	other	organizations	listed	in the	line 1	l table
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2019)

Page 1

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
							STATEWIDE VOLUNTEER
AREA IX AGENCY ON AGING							INITIATIVE FOR THE
40 11TH ST. WEST STE. 100							PREVENTION OF MEDICARE
KALISPELL, MT 59901	81-6001361		7,666.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
RSVP OF SOUTHWEST MONTANA							INITIATIVE FOR THE
807 NORTH TRACY							PREVENTION OF MEDICARE
BOZEMAN, MT 59715	81-0350886		7,358.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
ROCKY MOUNTAIN DEVELOPMENT COUNCIL							INITIATIVE FOR THE
200 S CRUSE AVE.							PREVENTION OF MEDICARE
HELENA, MT 59601	81-0296458		7,898.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
AREA X AGENCY ON AGING							INITIATIVE FOR THE
2 WEST SECOND ST.							PREVENTION OF MEDICARE
HAVRE, MT 59501	81-6001374		3,200.	0.			WASTE, FRAUD AND ABUSE.
							STATEWIDE VOLUNTEER
ACTION FOR EASTERN MONTANA							INITIATIVE FOR THE
2030 NORTH MERRILL							PREVENTION OF MEDICARE
GLENDIVE, MT 59330	81-0297418		11,000.	0.			WASTE, FRAUD AND ABUSE.
							Schodulo I (Form 9

Page 2 Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of non-(f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) recipients cash grant cash assistance Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. PART I, LINE 2: THE ORGANIZATION HAS INTERNAL CONTROLS OVER THE REQUESTING OF GRANT FUNDS AS WELL AS THE DISBURSEMENT OF GRANT FUNDS THAT ALLOWS THE ORGANIZATION TO MONITOR THE IN-FLOW AND OUT-FLOW OF GRANT FUNDS. THE ORGANIZATION ALSO MAINTAINS DETAILED BUDGETS FOR EACH GRANT BASED ON GRANT CONTACT AMOUNTS AND MONITORS THE BUDGETS AT A MINIMUM ON A MONTHLY BASIS. PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT: RAVALLI COUNTY COUNCIL ON AGING

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2019
Open to Public Inspection

Name of the organization

MISSOULA AREA AGENCY ON AGING, INC.

Employer identification number 81 - 0379543

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
VOLUNTEERS TO 381 HOUSEBOUND INDIVIDUALS FROM JULY - MARCH. AN
ADDITIONAL 54,584 MEALS WERE PROVIDED APRIL - JUNE (INCLUDING ENSURE
PLUS GRAB AND GO SERVICE) TO 737 AT RISK INDIVIDUALS. A TOTAL OF
131,881 MEALS WERE PROVIDED IN FISCAL YEAR 2020 COMPARED TO 101,620
MEALS IN 2019.
RURAL NUTRITION SITES AT LOCAL SENIOR CENTERS PROVIDE MEALS ON WHEELS
AND CONGREGATE MEALS FOR MISSOULA COUNTY RESIDENTS IN ALBERTON, ARLEE,
CONDON, SEELEY LAKE, LOLO, AND BONNER.
CONGREGATE DINING PROGRAMS PROVIDE OLDER ADULTS THE OPPORTUNITY TO
SHARE WEEKDAY MEALS IN A SOCIAL ATMOSPHERE AT THE MISSOULA SENIOR
CENTER. IN ADDITION, MONTHLY CONGREGATE MEAL EVENTS ARE HELD AT A
VARIETY OF SITES AND FEATURE AN EDUCATIONAL PROGRAM ALONG WITH LUNCH.
IN THE FINAL 3 MONTHS OF THE FISCAL YEAR, CONGREGATE MEALS
TRANSITIONED TO LOW TOUCH, DRIVE THROUGH STYLE GRAB AND GO LUNCHES,
PROVIDED AT NO COST AT BOTH MISSOULA AND SEELEY LAKE SENIOR CENTERS. IN
THESE FINAL MONTHS, CONGREGATE MEALS WERE COUNTED MORE ACCURATELY AS
MEALS ON WHEELS DELIVERIES. 29,333 CONGREGATE MEALS WERE SERVED JULY
2019 - MARCH 2020 COMPARED TO 41,265 IN ALL OF 2019.
SENIOR FARMERS' MARKET NUTRITION PROGRAM PROVIDES OLDER ADULTS WHO MEET
INCOME GUIDELINES WITH VOUCHERS TO PURCHASE FRESH, LOCALLY GROWN FRUIT
AND VEGETABLES AT LOCAL MARKETS, IN 2020, 651 SENIORS WERE SERVED

THROUGH THIS PROGRAM WITH VOUCHERS WORTH OVER \$28,075 TO LOCAL FARMERS.

Employer identification number 81-0379543

THAT FRAIL ELDERLY INDIVIDUALS NEED TO LIVE INDEPENDENTLY. IN ADDITION,

THEY MAY PROVIDE RESPITE CARE TO RELIEVE LIVE-IN CAREGIVERS FOR SHORT

PERIODS OF TIME.

OWNED LIMITED LIABILITY COMPANY OF MISSOULA AGING SERVICES. ITS

PURPOSES ARE THREEFOLD; 1) ACT AS FISCAL EMPLOYER AGENT FOR THE

VETERANS DIRECTED CARE PROGRAM BY PROVIDING PAYROLL SERVICES FOR

VETERAN EMPLOYERS. DURING 2020, 242 VETERAN EMPLOYERS PAID 385 PCA

EMPLOYEES, COMPARED TO 145 VETERAN EMPLOYERS PAID 198 PCA EMPLOYEES IN

2019, TO SUPPORT THEIR HOME CARE IN 7 WESTERN MONTANA COUNTIES, 2)

CONTRACT WITH RAVALLI COUNTY COUNCIL ON AGING TO PROVIDE FINANCIAL AND

ACCOUNTING SERVICES, AND 3) PROVIDE MONEY MANAGEMENT SERVICES ON A

LIMITED BASIS FOR OLDER ADULTS IN NEED OF FINANCIAL SERVICES THROUGH

BILL PAY, ORGANIZATIONAL SUPPORT, AND TRUST MANAGEMENT.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

VETERANS DIRECTED CARE PROGRAM EMPOWERS QUALIFYING VETERANS TO HIRE,

EMPLOY AND SUPERVISE PERSONAL CARE ATTENDANTS TO HELP WITH DAILY NEEDS

IN SUPPORT OF INDEPENDENCE. CASE MANAGERS CONDUCT ASSESSMENTS TO

DETERMINE ELIGIBILITY AND LEVEL OF NEED. THEY REVIEW PROGRAM GUIDELINES

TO ASSIST WITH THE DEVELOPMENT AND IMPLEMENTATION OF A PLAN OF CARE FOR

THE VETERAN THAT BEST SUPPORTS THEM IN MEETING THEIR PERSONAL GOALS. IN

2020, 123 VETERANS WERE ENROLLED IN THE VETERANS PROGRAM COMPARED TO

MISSOULA AGING SERVICES' BOARD OF DIRECTORS IS APPOINTED, AND MAY BE

REMOVED AT WILL, BY THE BOARD OF COUNTY COMMISSIONERS OF MISSOULA COUNTY.

MISSOULA AREA AGENCY ON AGING, INC.

Employer identification number 81-0379543

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS PROVIDED FIRST TO THE FINANCE COMMITTEE WHO REVIEWS THE DOCUMENT AND THEN PROVIDES THE FORM TO THE GOVERNING BOARD FOR FINAL REVIEW AND APPROVAL BEFORE FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

MISSOULA AGING SERVICE'S STAFF AND BOARD MEMBERS ARE TRAINED ANNUALLY DURING THE REGULARLY SCHEDULED MONTHLY MEETINGS REGARDING WHAT CONSTITUTES CONFLICT OF INTEREST. STAFF AND BOARD MEMBERS ARE REQUIRED TO DISCLOSE IN WRITING THEIR AFFILIATIONS AND POTENTIAL CONFLICTS OF INTEREST. STAFF AND BOARD MEMBER SIGNATURES ARE REQUIRED TO DEMONSTRATE THEIR ATTENDANCE AND UNDERSTANDING OF THE POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

THE GOVERNING BOARD HAS DEVELOPED POLICIES DESIGNED TO SUPPORT MANAGERS IN ADMINISTRATION BASE COMPENSATION PROGRAMS. THE COMPENSATION COMMITTEE COMPRISED OF THE MANAGEMENT TEAM, INITIATES THE SALARY PLANNING PROCESS AND HAS FINAL AUTHORITY ON ALL DECISIONS REGARDING COMPENSATION. THE PLANNING PROCESS INCLUDES AN INDEPENDENT AND PERIODIC MARKET SURVEY OF WAGES AND GRADE ADJUSTMENTS.

FORM 990, PART VI, SECTION C, LINE 18:

THE ORGANIZATION MAKES ITS 990 AVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ALL DOCUMENTS AVAILABLE UPON REQUEST AND IS CAPABLE OF PROVIDING INFORMATION IN ELECTRONIC FORMAT.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ➤ Attach to Form 990.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number Name of the organization 81-0379543 MISSOULA AREA AGENCY ON AGING, INC.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	or Total inco	me End-of-yea	r assets Direct	(f) ct controlling entity		
406 FINANCIAL SERVICES, LLC - 47-1252737 337 STEPHENS AVENUE 4ISSOULA, MT 59801	PROMOTE THE INDEPENDENCE, DIGNITY, AND HEALTH OF ADULTS	MONTANA	117	,466.	MISSOULA AR	EA AGEI	NCY ON	
Part II Identification of Related Tax-Exempt Organ organizations during the tax year.	izations. Complete if the organization a	answered "Yes" on Form 990	D, Part IV, line 34,	because it had one	e or more related tax-ex	empt		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	conf	g) 512(b)(13) trolled tity?	
		Toroigh odunary,		501(c)(3))	·	Yes	No	
MISSOULA COUNTY - 81-5001397 200 WEST BROADWAY MISSOULA MT 59802	MISSOULA COUNTY OPERATIONS	MONTANA	IRC 15				x	
	_							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

organizations insulated as a partition in practice, year												
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(I	n)	(i)	(j	j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile	Direct controlling entity	Predominant income	Share of total income	Share of end-of-year		ortionate	Code V-UBI	Gene	ral or	Percentage
or related organization		(state or foreign	entity	(related, unrelated, excluded from tax under sections 512-514) income end-of-year assets		alloca	tions?	amount in box 20 of Schedule	partr	ner?	ownership	
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes	No	
]											
	1											
-												
	1											
	1											
	-											
										ш	l	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	tion b)(13) rolled tity?

Page 3

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
	During the tax year, did the organization engage in any of the following transactions with		•				
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity						Х
	Gift, grant, or capital contribution to related organization(s)						Х
С	Gift, grant, or capital contribution from related organization(s)				1c	Х	
d	Loans or loan guarantees to or for related organization(s)				1d		Х
е	Loans or loan guarantees by related organization(s)				1e		Х
f	Dividends from related organization(s)				1f		Х
	Sale of assets to related organization(s)						Х
h	Purchase of assets from related organization(s)				1h		Х
i	Exchange of assets with related organization(s)				1i		Х
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х
	Performance of services or membership or fundraising solicitations for related organizati						Х
	Performance of services or membership or fundraising solicitations by related organization						Х
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)						Х
	Sharing of paid employees with related organization(s)						Х
g	Reimbursement paid to related organization(s) for expenses				1p		Х
	Reimbursement paid by related organization(s) for expenses						Х
•	, , , , , , , , , , , , , , , , , , , ,						
r	Other transfer of cash or property to related organization(s)				1r		Х
s	Other transfer of cash or property from related organization(s)				1s		Х
	If the answer to any of the above is "Yes," see the instructions for information on who m					ı	ı
	(a)	(b)	(c)	(d)			
		ransaction	Amount involved	Method of determining amount	involved		
		type (a-s)		9			
1) l	MISSOULA COUNTY	С	782,999.	CASH GRANT			
2)							
3)							
4)							
-\							
5)							
· C)							
6)							

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(e	(f) Share of total income	(g) Share of end-of-year assets	Dispi tio alloca	n) ropor- nate stions?	or ouriculate it i	Gener mana partn Yes	al or F ging ner?	(k) Percentage ownership

Schedule R	R (Form 990) 2019	MISSOULA	AREA	AGENCY	ON AGING	, INC.	81-0379543 Page 5
Part VII	Supplemental Info	rmation					
	Provide additional inform	ation for responses	to questio	ons on Schedu	ule R. See instruct	tions.	
-							
-							
-							
-							
-							

Form **8868** (Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Autom	atic 6-Month Extension of Time. Only subn	nit origin	al (no copies needed).			
•	rations required to file an income tax return other than F		, , , , , , , , , , , , , , , , , , , ,	os, REMIC	s, and trust	S
Type or	Name of exempt organization or other filer, see instru	uctions.		Taxpaye	ridentificati	on number (TIN)
print	MISSOULA AREA AGENCY ON AG	TNG	INC		81-03	379543
File by the due date for filing your	Number, street, and room or suite no. If a P.O. box, s 337 STEPHENS AVENUE				01 02	77545
return. See instructions.	City, town or post office, state, and ZIP code. For a f MISSOULA, MT 59801	oreign add	lress, see instructions.			
Enter the	Return Code for the return that this application is for (fi	le a separa	te application for each return)			0 1
Applicati	on	Return	Application			Return
Is For		Code	Is For			Code
Form 990	or Form 990-EZ	01	Form 990-T (corporation)			07
Form 990)-BL	02	Form 1041-A			08
Form 472	20 (individual)	03	Form 4720 (other than individual)			09
Form 990)-PF	04	Form 5227			10
Form 990	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 990	0-T (trust other than above)	06	Form 8870			12
If the object of	none No. ► (406) 728-7682 organization does not have an office or place of busines is for a Group Return, enter the organization's four digit If it is for part of the group, check this box ► quest an automatic 6-month extension of time until organization named above. The extension is for the org calendar year or X tax year beginning JUL1, 2019 ne tax year entered in line 1 is for less than 12 months, organization accounting period	Group Exe and atta MA ganization's	emption Number (GEN) Ich a list with the names and TINs of the stretum for: d ending	f this is fo f all memb e the exen	r the whole ers the exte ppt organiza .	
	nis application is for Forms 990-BL, 990-PF, 990-T, 4720 nonrefundable credits. See instructions.	, or 6069,	enter the tentative tax, less	3a	\$	0.
	nis application is for Forms 990-PF, 990-T, 4720, or 6069	9, enter an	y refundable credits and			
est	imated tax payments made. Include any prior year over	payment a	llowed as a credit.	3b	\$	0.
c Ba	lance due. Subtract line 3b from line 3a. Include your pa	ayment wit	h this form, if required, by			
usi	ng EFTPS (Electronic Federal Tax Payment System). Se	e instructio	ons.	3с	\$	0.
Caution: instruction	If you are going to make an electronic funds withdrawans.	l (direct de	bit) with this Form 8868, see Form 8	3453-EO a	nd Form 88	79-EO for payment
LHA F	or Privacy Act and Paperwork Reduction Act Notice	see instr	uctions.		Form	8868 (Rev. 1-2020)

IRS e-file Signature Authorization for an Exempt Organization For calendar year 2019, or fiscal year beginning JUL 1 , 2019, and ending JUN 30

Department of the Treasury

▶ Do not send to the IRS. Keep for your records.

Internal Revenue Service	Go to www.irs.gov/Form8879EO for the latest information.	
Name of exempt organization		Employer identification number
MISSOULA AREA	AGENCY ON AGING, INC.	81-0379543
Name and title of officer SUSAN KOHLER CEO		
Part I Type of	Return and Return Information (Whole Dollars Only)	W-W
on line 1a, 2a, 3a, 4a, or 5	rn for which you are using this Form 8879-EO and enter the applicable amount, if any, farmed and the amount on that line for the return being filed with this form was blank, ank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable.	, then leave line 1b , 2b , 3b , 4b , or 5b ,
1a Form 990 check here	X b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	th 5,056,822.
2a Form 990-EZ check he		
3a Form 1120-POL check		
4a Form 990-PF check he		
5a Form 8868 check here		
Sa Form 6000 check here	b balance bue (Form 6606, line 3c)	50
Part II Declarat	ion and Signature Authorization of Officer	
further declare that the an intermediate service provida an acknowledgement of the date of any refund. If a debit) entry to the financia return, and the financial in 1-888-353-4537 no later the processing of the electron payment. I have selected a	mpanying schedules and statements and to the best of my knowledge and belief, they nount in Part I above is the amount shown on the copy of the organization's electronic reder, transmitter, or electronic return originator (ERO) to send the organization's return to if receipt or reason for rejection of the transmission, (b) the reason for any delay in procupplicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an I institution account indicated in the tax preparation software for payment of the organization to debit the entry to this account. To revoke a payment, I must contact the U.S an 2 business days prior to the payment (settlement) date. I also authorize the financial ic payment of taxes to receive confidential information necessary to answer inquiries and a personal identification number (PIN) as my signature for the organization's electronic relectronic funds withdrawal.	eturn. I consent to allow my the IRS and to receive from the IRS essing the return or refund, and (c) electronic funds withdrawal (direct zation's federal taxes owed on this Treasury Financial Agent at Institutions involved in the resolve issues related to the
Officer's PIN: check one	box only	
X I authorize JU	NKERMIER, CLARK, CAMPANELLA, STEVENS PC ERO firm name	to enter my PIN 29002 Enter five numbers, bu do not enter all zeros
is being filed wit	on the organization's tax year 2019 electronically filed return. If I have indicated within to a state agency(ies) regulating charities as part of the IRS Fed/State program, I also au the return's disclosure consent screen.	this return that a copy of the return
indicated within	he organization, I will enter my PIN as my signature on the organization's tax year 2019 this return that a copy of the return is being filed with a state agency(les) regulating chapter my PIN on the return's disclosure consent screen.	
	tion and Authentication	
•	ur six-digit electronic filing identification your five-digit self-selected PIN. 81044801040 Do not enter all zeros	
*	neric entry is my PIN, which is my signature on the 2019 electronically filed return for the good this return in accordance with the requirements of Pub. 4163 , Modernized e-File (Merss Returns.	3
FR∩'s signature ►	Date ▶ 12/	/1/2020

ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So